

**Resources Department
Town Hall, Upper Street, London, N1 2UD**

AGENDA FOR THE POLICY AND PERFORMANCE SCRUTINY COMMITTEE

Members of the Policy and Performance Scrutiny Committee are summoned to the meeting which will be held in Council Chamber, Town Hall, Upper Street, N1 2UD on **26 March 2024 at 7.30 pm.**

Enquiries to : Jonathan Moore
Tel : 0207 527 3308
E-mail : democracy@islington.gov.uk
Despatched : 18 March 2024

Membership

Councillors:

Councillor Flora Williamson (Chair)	Councillor Hannah McHugh
Councillor Paul Convery (Vice-Chair)	Councillor Bashir Ibrahim
Councillor Jilani Chowdhury	Councillor Saiqa Pandor
Councillor Jason Jackson	Councillor Angelo Weekes
Councillor Tricia Clarke	Councillor Heather Staff
Councillor Sheila Chapman	Councillor Benali Hamdache

Substitutes:

Councillor Nick Wayne	Councillor Troy Gallagher
Councillor Praful Nargund	Councillor Caroline Russell

Quorum is 4 Councillors

A. Formal Matters

Page

1. Apologies for Absence
2. Declaration of Substitute Members
3. Declarations of Interest

If you have a **Disclosable Pecuniary Interest*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

***(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.

(b) Sponsorship - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.

(c) Contracts - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.

(d) Land - Any beneficial interest in land which is within the council's area.

(e) Licences- Any licence to occupy land in the council's area for a month or longer.

(f) Corporate tenancies - Any tenancy between the council and a body in which you or your partner have a beneficial interest.

(g) Securities - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to all members present at the meeting.

4. Minutes of the previous meeting
5. Chair's Report

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6. Public Questions

For members of the public to ask questions relating to any subject on the meeting agenda under Procedure Rule 70.5. Alternatively, the Chair may opt to accept questions from the public during the discussion on each agenda item.

B. Items for Call-In (if any)

C. Discussion Items (if any)

- | | | |
|----|--|-----------|
| 1. | Budget Monitoring Report - Quarter 3 2023/24 | 7 - 56 |
| 2. | Complex ASB Scrutiny Review - Draft Recommendations | TO FOLLOW |
| 3. | Review of the Council's Scrutiny Function - Outcomes | TO FOLLOW |
| 4. | Monitoring Item | 57 - 76 |
- Council forward plan
 - Scrutiny review tracker
 - Updates from committee chairs
 - Work Programme

D. Urgent Non-Exempt Matters

Any non-exempt items which the chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes.

E. Exclusion of Public and Press

To consider whether, in view of the nature of the business in the remaining items on the agenda any of them are likely to involve the disclosure of exempt or confidential information within the terms of the access to information procedure rules in the constitution and if so, whether to exclude the press and public during discussion thereof.

F. Exempt Items for Call-In (if any)

G. Exempt Items

The public may be excluded from meetings whenever it is likely, in view of the nature of the business to be transacted or the nature of the

proceedings, that exempt information would be disclosed.

H. **Other Business**

The next meeting of the Policy and Performance Scrutiny Committee will be on
25 April 2024

Please note all committee agendas, reports and minutes are available on the council's website: www.democracy.islington.gov.uk

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London Borough of Islington

Policy and Performance Scrutiny Committee - 22 February 2024

Non-confidential minutes of the meeting of the Policy and Performance Scrutiny Committee held at Council Chamber, Town Hall, Upper Street, N1 2UD on 22 February 2024 at 7.30 pm.

Present: **Councillors:** Williamson (Chair), Convery (Vice-Chair),
Chowdhury, Jackson, Clarke, McHugh, Ibrahim,
Weekes, Staff and Hamdache

Also Present: **Councillors:** Ward

Councillor Flora Williamson in the Chair

175 **APOLOGIES FOR ABSENCE (Item A1)**
Apologies were received from Cllrs Chapman and Pandor.

176 **DECLARATION OF SUBSTITUTE MEMBERS (Item A2)**
None.

177 **DECLARATIONS OF INTEREST (Item A3)**
None.

178 **MINUTES OF THE PREVIOUS MEETING (Item A4)**

RESOLVED:

That the minutes of the previous meeting held on 18 January 2024 be agreed as a correct record and the Chair be authorised to sign them.

179 **CHAIR'S REPORT (Item A5)**
The Chair provided an update on evidence received as part of the scrutiny review of Complex ASB. Visits had been held with the Safeguarding Adults Board, the Housing Intensive Team and the Street Outreach Team. A further session would be held to observe a MARAC meeting and Islington Law Centre had also been invited to contribute evidence to the review.

180 **PUBLIC QUESTIONS (Item A6)**
None.

181 **SCRUTINY REVIEW OF COMPLEX ASB - WITNESS EVIDENCE (Item D1)**
Miriam Bullock, Deputy Director of Public Health, together with Liz McGrath, Clinical Director, and Jane Palmer, Criminal Justice Pathways Coordinator, of Camden and Islington NHS Foundation Trust (C&I), presented to the committee on taking a public

health approach to ASB, and in particular on the links between mental health, drug and alcohol needs, and ASB issues.

The following main points were noted in the discussion:

- C&I's drug and alcohol services worked closely with council services, including the Street Population team, the Cuckooing Team and Housing Officers. The service offered outreach work that sought to engage people in treatment and offered rapid prescription of opiate replacements. C&I also worked closely with council officers through the MARAC process, as well as with GP surgeries, voluntary sector partners and others.
- Following a question on the impact of austerity on drug and alcohol services, it was advised that additional investment had been made into the service in recent years, including extra investment to develop new pathways into treatment for those in the criminal justice system. Outreach services had continued to be funded despite the financial challenges facing public services. The most significant challenge was getting people to engage in treatment and stay in treatment. There were no waiting lists in drug and alcohol services.
- Outreach work had developed over recent years by targeting outreach at hard to reach groups, including women and those in the criminal justice system.
- It was asked if the provision of supervised injection facilities in Islington would allow for better opportunities for intervention. In response, it was commented that this could be considered a harm reduction approach, however there were already opportunities for intervention through needle exchanges and other services. Services were proactive in engaging with clients and welcoming them into treatment services.
- In relation to mental health, a member commented on the need to consider the mental health of those experiencing ASB, as well as that perpetrators of ASB may have mental health issues.
- It was commented that mental health services could recommend rehousing to housing providers if they are aware of ASB issues affecting the mental health of their clients.
- Following a question on barriers to accessing drug and alcohol services, it was commented that women tended to have increased complexity of need and face stigma in accessing services. Addiction services were now linking with other women's services to make them easier to access.
- It was reported that some of those accessing addiction services had positive outcomes. This was particularly the case when addiction issues were not intergenerational. When there was a history of addiction in families, then issues could be much more entrenched.
- Councillors welcomed the holistic approach to viewing ASB through a public health lens, as detailed in the report, and queried how a public health approach to ASB could have a wider impact on policy. Officers emphasised that housing was a strong determinant of health; roughsleeping, homelessness and insecure housing tenure could have a significant impact on both physical and mental health, as could overcrowding and damp and mould issues.
- A member commented on common mental health issues such as stress, anxiety and depression, how these could manifest as ASB issues, and the

need to address the drivers of these issues, including the housing crisis, housing density, cultural issues around alcohol misuse, and other factors. Islington had one of the highest rates of mental health prevalence in London. An early intervention approach would focus on determinants of poor mental health before needs escalate.

- It was confirmed that drug and alcohol services worked with the police on joint patrols as part of their outreach work.
- Following a question on drug-taking in parks and public concerns about needles, it was confirmed that there were various pharmacies and other sites that operated needle exchange schemes. C&I worked with council services to encourage those taking drugs in public to enter treatment, but building trust was key to drug-users choosing to engage in treatment.
- There were challenges around obtaining accurate data on the level of need among drug users.
- A member commented on Islington's diversity and the need for services to be culturally competent to best meet the needs of the borough's communities. It was advised that there was a specific drug treatment pathway for men from a Black African background, and both mental health and addiction services employed key workers from a range of different backgrounds. It was intended for drug and alcohol support services to be culturally aware. The services also engaged with community leaders, community centres, and had provided training to community groups with relatively lower levels of engagement to encourage take-up. There were also two workers who specialised in working with the LGBT+ community.
- In response to a question on early intervention approaches, it was noted that those with drug and alcohol dependency had typically experienced trauma, poverty, and instability in their lives. Early intervention approaches would need to consider wider determinants, including housing, education, and support for families.
- Drug and alcohol education was provided in schools as a way of engaging with young people.
- The Committee considered the difficulty of getting those with complex needs to engage with drug, alcohol and mental health support services. Unless someone was exhibiting behaviours significant enough to require them to be sectioned under the Mental Health Act, then there was no power to compel people to engage in treatment and support.
- Recently there had been increased investment in mental health services for less severe problems; it was intended to offer more community based mental health support for those with lower needs. The service offer was still being developed, but it was intended to be easier to access.
- A member asked, if the officers and representatives of C&I could do one thing to improve ASB outcomes, what it would be. In response, all agreed that addressing the housing crisis would make the biggest impact on people's wellbeing.

The Chair thanked the witnesses for their attendance.

182 **12 MONTH UPDATE ON SCRUTINY REVIEW OF COVID-19, IMPACT ON COUNCIL FINANCES AND LOCAL BUSINESS (Item D2)**

Stephen Biggs, Corporate Director of Community Wealth Building, and Paul Clarke, Director of Finance, introduced the report summarising progress made since the previous scrutiny review.

Although many effects of the Covid pandemic had since passed, the pressures on the local economy and council budgets had remained, with the fuel crisis, cost of living crisis and other changes over recent years. Officers summarised the work to support local businesses, and the work to address the challenging financial position in local government.

The following main points were noted in the discussion:

- Following a question on the impact of Low Traffic Neighbourhoods on local businesses, officers commented that there was a need to find the right balance, and although some businesses thought the changes had impacted on trade, other businesses had adapted and benefitted. It was recognised that initial engagement with businesses could have been more robust, and the overall approach to engagement had developed as the People Friendly Streets programme had progressed.
- It was commented that Covid had a significant financial impact on adult social care; it was thought there was a cohort who became unwell and reliant on care services earlier due to the impact of the pandemic, or who had more complex needs than they otherwise would have done. Officers summarised the work to manage overspends in adult social care through managing demand where possible.
- A member commented on the importance of investing in the local economy through procurement and suggested that KPIs should be reviewed to enable local investment to be monitored. Officers advised that this was being considered. A member suggested that it would be helpful to have comparative data to other London boroughs.
- A member commented that work to develop new affordable workspace in the borough had been impressive, but commented on the need to audit those providing affordable workspace to ensure that they were benefitting islington residents.
- A member noted the positive work to support the local economy and council finances, commending the council for its work despite significant challenges.

RESOLVED:

That the progress since the scrutiny review be noted.

183 **UPDATE ON RESIDENT EXPERIENCE PROGRAMME (Item D3)**

Councillor Ward, Executive Member for Finance, Performance and Planning, Raj Chand, Corporate Director – Community Engagement and Wellbeing, and Manny Lewis, Head of Customer Access, presented to the committee on the implementation of the resident experience programme.

The following main points were noted in the discussion:

- The Committee noted the progress made in complaints performance, the work to update systems at the contact centre, significant improvements in telephone performance, improvements to the council's website, and new developments such as the Access Islington hubs which brought local services together to make them accessible to residents.
- The council was exploring the potential for AI in handling common customer queries, but it was recognised that this had to be considered very carefully before it was implemented. In particular, any ethical concerns about the use of resident data and system bias would have to be addressed.
- The Committee noted concerns about some residents being digitally excluded and unable to use online services. Officers commented that enabling residents to complete more simple transactions online through automated systems would free up officer time to focus on those residents who needed extra support and complex cases.
- A discussion was had on the processes for responding to member enquiries and how response times can be monitored and improved.
- Officers explained the work to develop a complaints tracking solution that would allow greater management oversight and also help to identify trends and themes in complaints.
- A member highlighted that the council website contained limited information about Access Islington Hubs and requested that this be reviewed.
- It was commented that changes and improvements to customer services would be discussed with resident working groups. The Committee noted the need for diverse representation on these groups to ensure that the needs of all communities were reflected.

The Committee noted the update and thanked officers for their attendance.

184 **MONITORING ITEM (Item D4)**
Noted.

The meeting ended at 9.50 pm

CHAIR

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Report of: Corporate Director of Resources

Meeting of: Policy and Performance Scrutiny Committee

Date: 26 March 2024

Subject: Budget Monitoring 2023/24 Quarter 3

1. Synopsis

- 1.1. The Resources Directorate produces quarterly budget monitoring reports on the council's current financial position to allow the Executive to fulfil its responsibility to monitor the budget and make decisions on budget revisions and the allocation of contingency funding.
- 1.2. The Policy and Performance Scrutiny (PPS) Committee's Terms of Reference include responsibility to consider matters relating to the council's financial position. Therefore, the latest budget monitoring report is submitted regularly to meetings.

2. Recommendations

- 2.1. To consider and note the enclosed budget monitoring 2023/24 Quarter 3 report, considered by the Executive on 14 March 2024.

3. Background

- 3.1. The council is required by law to conduct its business efficiently and ensure it has sound financial management policies, strictly adhered to. Reviewing the budget during the year and taking necessary action is the Executive's responsibility. Monitoring of the budget by the Policy and Performance Scrutiny Committee provides an additional level of assurance.

4. Implications

- 4.1. The implications are detailed in the related report.

5. Reason for Recommendations

- 5.1. To enable the Policy and Performance Scrutiny Committee to fulfil its obligation to consider matters relating to the financial position of the council.

Appendices

Report to the Executive: Budget Monitoring 2023/24 Quarter 3 and associated report appendices.

Background Papers: None

Authorised by:		13 March 2024
	Corporate Director of Resources (Section 151 Officer)	Date

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Report of: Executive Member for Finance, Planning and Performance
Meeting of: Executive
Date: 14 March 2024

Subject: Budget Monitoring 2023/24 Quarter 3

1. Synopsis

- 1.1. This report presents the provisional outturn position for the 2023/24 financial year Quarter 3 (Q3) which covers the four-month period to the end of January 2024 (month 10 of the financial year). This estimated financial position for the financial year incorporates known and emerging budget variances and details any known residual risks. Overall, there is a forecast General Fund (GF) overspend of **+£0.393m** following the application of corporate provisions and contingencies.
- 1.2. The forecast for the HRA is an in-year surplus of +£1.074m, an improvement of £7.913m compared to Q2. This improvement is as a result of a decision to delay the use of revenue balances in favour of taking out borrowing and benefiting from the discounted rate available for housing projects. As the HRA is a ringfenced account, a surplus or deficit at the end of the financial year will be transferred to or from HRA reserves.
- 1.3. As at the end of Q3, total capital expenditure of £91.498m has been incurred against a revised 2023/24 forecast of £189.297m, representing 48% of spend against forecast.
- 1.4. Individual school balances in Islington have been in decline since 2018/19. Balances have reduced steadily since then and are budgeted by schools to decline sharply during 2023/24 to a total surplus of £3.430m. Balances were forecast earlier in 2023/24 to reduce further over the next two years to an overall deficit balance of £5m in 2024/25 and £15m in 2025/26. However, updated forecasts for Q3 from schools indicate an improvement to these figures (£3.570m in £2024/25 and £13.1m by the end of 2025/26).

2. Recommendations

- 2.1. To note the breakdown of the forecast GF outturn by variance at **Appendix 1** and service area at **Appendix 2. (Section 4, Table 1, and Appendix 1 and 2)**
- 2.2. To note the forecast 2023/24 GF position. **(Section 4 and Table 1)**
- 2.3. To note, and where necessary agree, the virements of budgets between directorates. **(Paragraphs 4.55 to 4.58 and Appendix 2)**
- 2.4. To note the Collection Fund forecast for council tax and National Non-Domestic Rates. **(Paragraphs 4.59 to 4.76)**
- 2.5. To note progress on delivering the 2023/24 agreed budget savings. **(Appendix 3)**
- 2.6. To note the HRA forecast. **(Section 5 and Appendix 1 and 2)**
- 2.7. To note the capital expenditure forecast at Q3 for 2023/24 **(Section 6, and Appendix 4)** and revised multi-year capital programme and how it will be financed. **(Appendix 5)**

- 2.8. To approve capital reprofiling with future financial years and budget adjustments, and to note that there is a risk of further reprofiling over the remainder of the financial year. **(Section 6 and Appendix 4)**

3. Revenue Summary

- 3.1. A summary position of the 2023/24 GF financial position is shown in **Table 1**, with a breakdown by individual variance in **Appendix 1**.

Table 1 - 2023/24 GF Over/(Under)Spend

	Total Q3 Over/(Under) Spend £m	Total Q2 Over/(Under) Spend £m	Change since Q2 £m
Adults Social Services	5.168	4.911	0.257
Chief Executive's	0.058	-	0.058
Children & Young People	1.623	2.480	(0.857)
Community Engagement & Wellbeing	0.369	0.741	(0.372)
Community Wealth Building	1.449	1.255	0.194
Environment & Climate Change	9.950	9.084	0.866
Homes & Neighbourhoods	0.659	0.083	0.576
Public Health	-	-	-
Resources	0.398	0.604	(0.206)
Total: Directorates	19.674	19.158	0.516
Corporate Items	(7.319)	(1.429)	(5.890)
Total: General Fund	12.355	17.729	(5.374)
Less: Inflation, Energy, and Demand Contingencies	(6.962)	(6.962)	(0.000)
Less: General Corporate Contingency	(5.000)	(5.000)	0.000
Net: General Fund	0.393	5.767	(5.374)

- 3.2. Further management actions are required to deliver a downward movement in the significant gross directorate overspend position by the end of the financial year. A positive movement in the gross directorate overspend position by year-end would result in a lower than anticipated drawdown of contingency balances and a potential replenishment of the council's precarious earmarked reserves position. However, if the net overspend either materialises or widens at the end of the financial year, it will need to be balanced from earmarked reserves. Drawing on earmarked reserves significantly restricts the council's ability to replenish reserves and increase financial resilience as previously planned in the original 2023/24 budget.

4. General Fund

Adult Social Services +£5.168m overspend, an increase of £0.257m since previous reported position.

- 4.1. The Q3 forecast for Adult Social Services is a net overspend of +£5.168m, which is detailed by key variances in **Appendix 1**.

Unavailability of Care Home Beds (+£2.554m, no change since previous reported position)

4.2. The unavailability of beds in care homes within Islington and the cost of providing bed spaces out of borough has resulted in a cost pressure of +£2.554m.

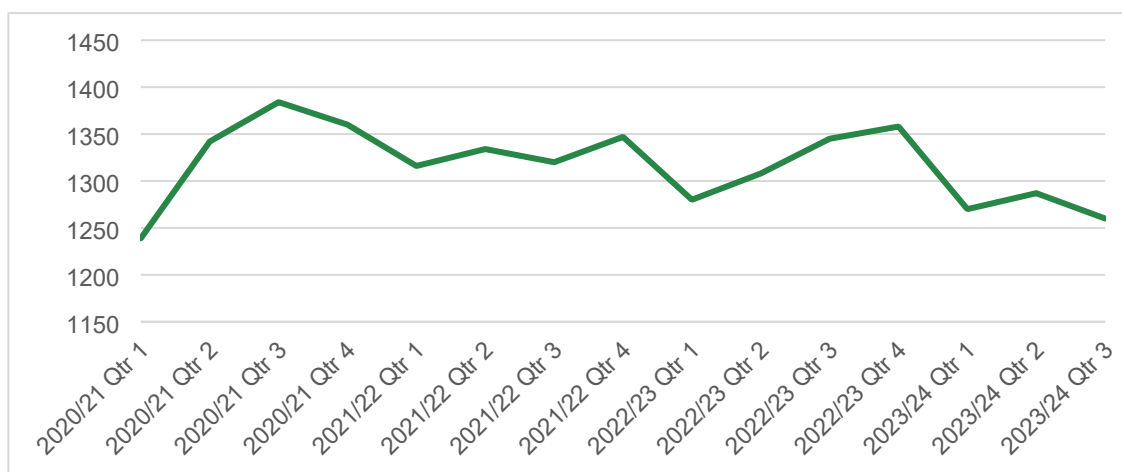
Memory Cognition and Physical Support - Increase in placement cost above demographic growth allocation (+£1.954m, a decrease of +£0.024m since the previous reported position)

4.3. Adult Social Services continues to be impacted by wider demographic pressures, including increased demand for services, the need for acute care and increases in acuity of need of existing service users.

4.4. Management actions to mitigate the pressures include:

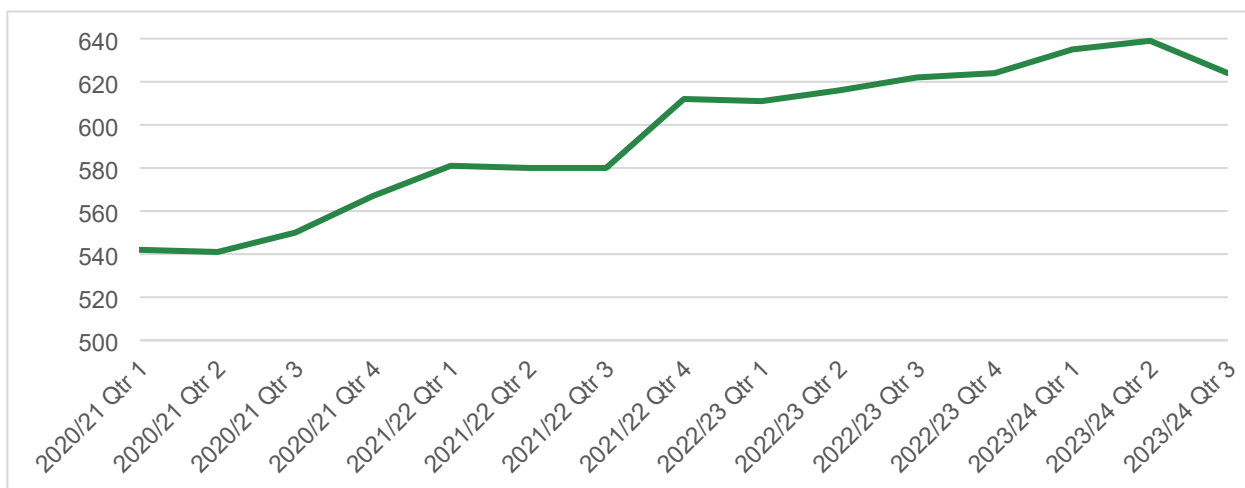
- Using the Integrated Quality Assurance Meeting (IQAM) to focus on promoting independence and maximising enablement.
- Operational Social Work Management are working with the Finance team and Data Intelligence to capture further information on the pressures to be able to focus targeted work on areas of growth earlier.

Figure 1 - Quarterly Snapshot of people accessing Homecare over the past three financial years.



4.5. This graph shows that whilst demand for homecare is less than it was in 2021/22, demand is still above early pandemic levels (Q1 2020/21).

Figure 2 - Monthly Snapshot of people accessing Residential and Nursing beds over the past three financial years.



4.6. This graph shows that since the pandemic, demand for residential and nursing beds has been steadily increasing.

Learning Disability - Increase in placement cost above demographic growth allocation (+£1.971m, an increase of +£0.543m since previous reported position).

This pressure is due to the:

4.7. Full year impact of service users who had been previously funded by Children’s services and now have reached 18 years old and are now funded by Adult Social Care, full year impact of 2022/23 service users +£0.610m plus additional service users in 2023/24 +£0.400m. Overall pressure of +£1.011m, this is a +£0.400m increase on the previous period.

Due to the following issues, there was a delay in forecasting this cost:

- The size of the care package to be put in place,
- eligibility for Adult Social Care services,
- clarity about the funding arrangements for these service users.

A programme group has been set up across Adults and Children’s Services to better understand and manage the progression to adulthood.

4.8. In addition to an increase in number, there is also an increase in the acuity of needs of existing service users +£0.960m.

Slippage in the delivery of savings (+£1.689m, a decrease of -£0.377m since previous reported position).

4.9. Delays in savings delivery in Memory Cognition and Physical Support +£1.675m:

- Impact of the reablement service on the demand for ongoing care services not being as pronounced as expected so far, has led to a pressure of +£0.608m.
- The introduction of Take Home and Settle service, to reduce the need for ongoing services, required the recruitment of specialist staff, which was delayed resulting in a pressure of +£0.057m

- Review of placements savings have slipped by +£1.510m, as more people have required additional care and support. It is believed that these savings will instead gain traction in 2024/25 however this position will be monitored
- Offset by a one-off increase in the Direct Payment surplus draw down (-£0.500m).

Additional Grant Income

- 4.10. The service will use the Market Sustainability and Workforce Fund (MSIF) and one-off discharge funding from the North Central London Integrated Care Board (NCL ICB to offset related projected expenditure incurred above budget.
- 4.11. Management actions to reduce the overall departmental pressure include:
- Director level weekly reporting to track pressures, issues and risks.
 - Increased communications to the teams highlighting the benefits of the Reablement, Assistive Technology and the Take Home and Settle Service.
 - Production of a weekly dashboard of reablement usage to inform service improvement options.
 - Further Continuing Health Care (CHC) training to support staff in the CHC process.
 - A weekly steering group instigated to support the delivery of Reviews, Reablement and Take Home and Settle savings.
 - A programme group has been set up across Adults and Children's Services to better manage the progression to adulthood.
- 4.12. The position assumes the further savings are achieved going forward.

Chief Executive's Directorate +£0.058m, +£0.058m since previous reported position

- 4.13. The Chief Executives Directorate is forecasting a +£0.058m net overspend position (an increase of +£0.058m since Q2), which is detailed by key variances in **Appendix 1**.
- 4.14. The variance forecast is due to the cost of a supernumerary Policy Engagement & Complaints officer offset by a slight underspend on supplies & services budgets.

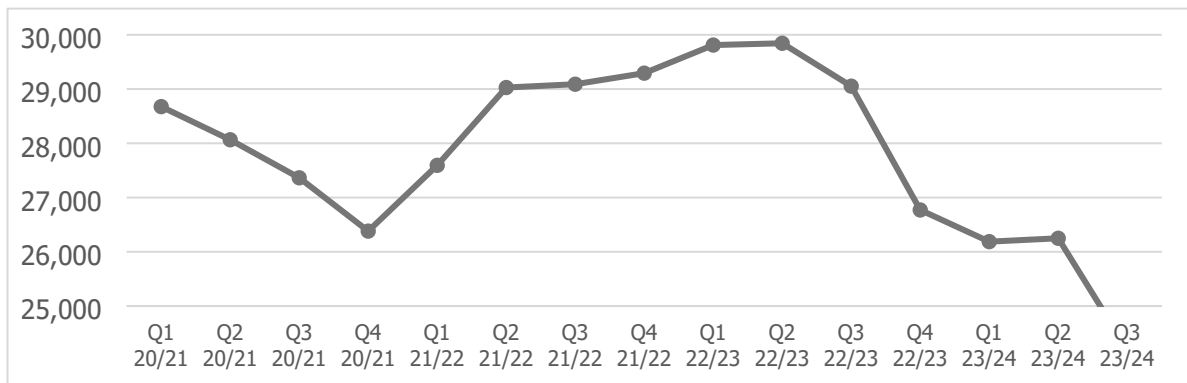
Children and Young People +£1.623m, Schools +£0.284m

- 4.15. The forecast for Children and Young People is a net overspend of +£1.623m (an improvement of £0.857m since Q2), which is detailed by key variances in **Appendix 1**.
- 4.16. Variances to note include:
- -£0.875m underspend against the children's social care placements budget (an improvement of -£0.674m) after the application of demographic growth of £1.050m. The number of Looked After Children (LAC) has reduced to 294 children as at December 2023, compared to 334 children at the end of 2022/23. More children are being supported with their families in the community, however, there are risks that placements may be required for some of these children should their situations deteriorate. This is being closely monitored. The outlook for this budget has continued to improve through 2023/24 to date. The forecast takes into account that the service is presently on track to deliver £2.652m of demand management actions against the placement budget in 2023/24. However, this is a volatile demand led budget and significant risks remain, in particular in relation to market pressures, the sufficiency of

placements, especially for children with more complex needs. Fee levels have been managed within the placements budget during 2023/24 to date, but further increases are expected in 2024/25.

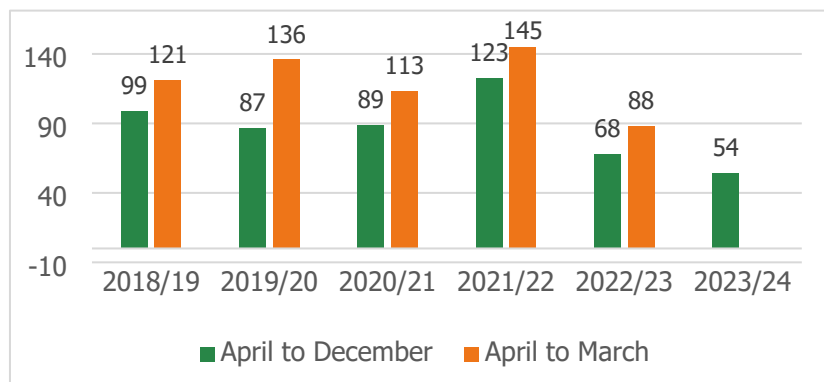
- Bed night activity levelled off in Q2 and dipped significantly in Q3, as can be seen from **Figure 3**. This trend followed reductions over the previous four quarters. Similarly, the numbers of children becoming looked after during 2023/24 to date is 20% lower over the same time period when compared to the previous financial year.

Figure 3 - Quarterly bed night activity data (non-UASC)



- The number of children becoming looked after has continued to fall since 2021/22. During the first nine months of 2021/22 a total of 123 children excluding Unaccompanied Asylum-Seeking Children (UASC) came into care. This reduced to 68 children over the same period in 2022/23 and has since reduced further to 54 children coming into care during 2023/24 up to 31st December 2023.

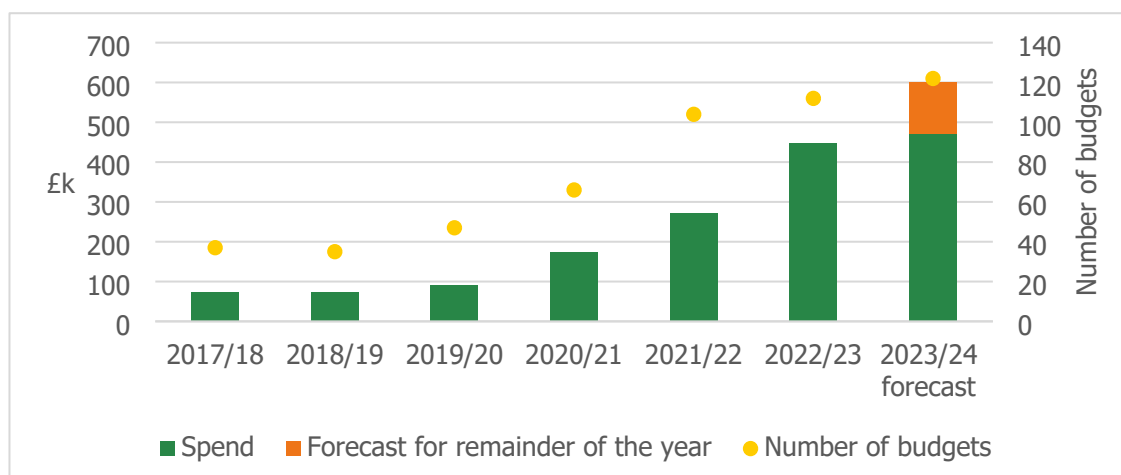
Figure 4 – Numbers of children becoming looked after (non-UASC)



- +£1.073m forecast overspend against the budget for SEND transport (an increase of £0.100m from Q2). Activity on buses and taxis remains largely static, but costs have increased above inflation. There has been significant growth in the number of Personal Travel Budgets (PTBs). This costs less, but the overall growth in numbers is leading to a cost pressure. The cost of using PTBs is around a third of the cost of using taxis / buses, therefore the pressure would be significantly higher if the growth was on buses or taxis instead. Numbers of PTBs grew by 203% between 2018/19 and 2022/23 and are forecast to grow by another 9% this year. Inflationary pressures

under the new taxi framework contract that commenced from September is a significant contributor to the overspend, with unit costs increasing by an average of 30%.

Figure 5 - Demand for personal travel budgets



- +£0.257m forecast demand cost pressure in relation to short breaks and personal budgets (a reduction of £0.036m from Q2).
- +£0.420m forecast temporary accommodation pressure in the leaving care service whilst we await care leavers to be allocated permanent accommodation. This is being partially offset by Section 106 income.
- +£0.285m structural shortfall in the budget for the school support service and a shortfall in traded income (an increase of £0.062m since Q2).
- +£0.263m cost pressure on premises costs from bringing the Platform Youth Hub back in house (an increase of £0.036m from Q2).

4.17. The forecast overspend for Children’s Services takes into account the delivery of savings within 2023/24. Overall, all savings are on track for delivery.

4.18. Risks to note include:

- Significant market pressures are being experienced in relation to children’s social care placements. Each additional 1% increase in costs above those already factored into the forecast adds an average £0.110m of costs to the placements pressure. For residential placements this is significantly more, especially given the present lack of sufficiency for more specialist placements.
- There is a significant backlog at the Home Office in agreeing UASC cases, which increases the risk that anticipated income may not materialise in full.

Dedicated Schools Grant

4.19. The forecast for the Dedicated Schools Grant (DSG) is an in-year overspend of £0.284m, (a reduction of -£0.207m from Q2).

4.20. Variances to note include:

- +£0.512m forecast overspend against the school's block. This represents drawdown of the school's block balance from previous years to meet potential technical funding adjustments in relation to business rates for schools and distribution of the remaining balance of funding to schools.
- -£0.443m underspend against the high needs block. This underspend is the in-year high needs contingency that is being held to help meet future demand pressures. Demand for education health and care plans is increasing by between 8% and 12% per annum, but funding from the DfE is only set to increase by between 2% and 3%.

4.21. DSG balances are forecast to decrease by £0.284m during 2023/24 to £4.799m (a decrease of £0.207m from Q2). This is shown in the table below. These balances are earmarked in future years to manage increasing pressures on the high needs block and early years block, and to meet cost pressures within schools. The outlook for high needs is particularly concerning, with the balance forecast to reduce to £1.5m in 2024/25, before going into deficit in 2025/26. The forecast for 2025/26 is a £2.5m deficit balance that increases to £9m in 2026/27. This will be dependent on future Government funding increases and the number of children with SEN, and the complexity of their needs. Islington presently has a low number of children in independent special schools compared to other London boroughs. However, these education establishments are expensive in comparison to the alternative options, so any shift towards more children going to independent special schools in the future will cause additional pressures on the High Needs Block.

Table 2 - Forecast DSG Balances

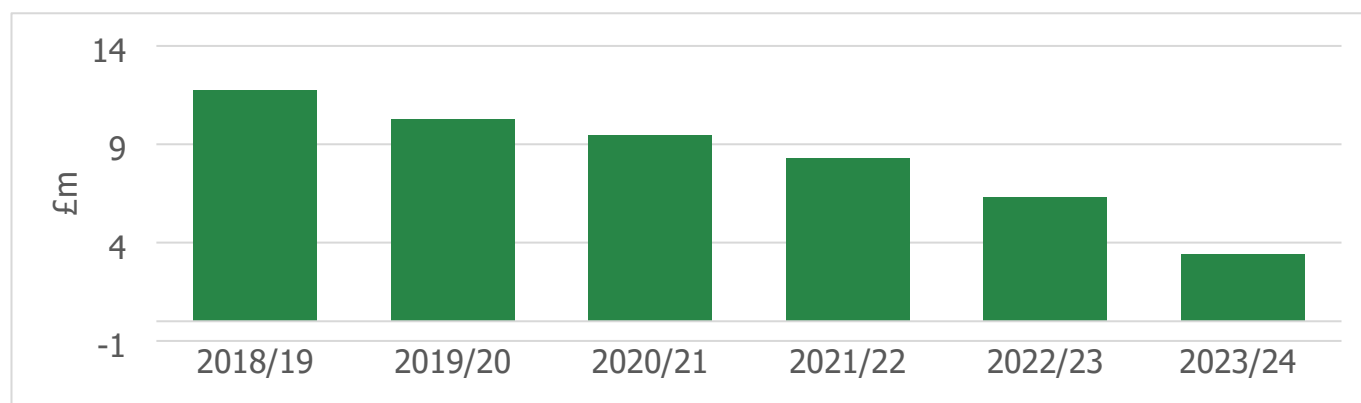
	Schools Block	De-delegated budgets	Central Schools Services	High Needs Block	Early Years Block	Total
	£m	£m	£m	£m	£m	£m
Opening balance	0.512	0.156	0.264	3.284	0.867	5.083
In-year DSG variance	(0.512)	(0.156)	(0.059)	0.443	0.000	(0.284)
Forecast closing balance	0.000	0.000	0.205	3.727	0.867	4.799

4.22. Schools initially forecast to reduce their balances during 2023/24 by £4.811m to an overall surplus position of £1.480m. Q3 budget returns from schools indicate an improvement in the position, with balances forecast to total a surplus of £3.430m at the end of the year. The number of schools now forecast to be in deficit at the end of the year is 17 (33%) an increase of 2 from the start of the year. A further analysis of balances, when compared to the Education and Skills Funding Agency (ESFA) guidance of suggested balances held by schools; 8% for nursery, primary and special schools and 5% for secondary schools, indicates that just 12 schools will be above the suggested limits at the end of 2023/24, a reduction from 17 at the start of the year.

4.23. Individual school balances in Islington have been in decline since 2018/19 when they stood at £11.732m. Balances reduced steadily since then and are budgeted by schools to sharply

decline during 2023/24. Balances were forecast by schools to reduce further over the next two years to an overall deficit balance of £5m in 2024/25 and £15m in 2025/26. However, there has been an improvement in the position being forecast by schools' at Q3 for 2024/25 and 2025/26 to an overall deficit balance of £3.570m and £13.1m respectively. A further improvement in the medium-term schools' balances forecast may be seen at Q4. The decline in school balances is a national issue, however, Inner London boroughs in particular have seen significant reductions in their total pupil numbers, leading to increasing numbers of schools forecasting future deficit budgets. This risk is being responded to in Islington through the schools' reorganisation work.

Figure 6 – Schools Balances Forecast (£m)



4.24. The main causes of the decline in Islington are:

- Reducing pupil numbers. 90% of school funding is pupil led – each reduction in pupils equates to an average loss of funding per pupil of £5,706 in primary and £8,479 in secondary schools. Actual losses per pupil for individual schools will depend on the pupil characteristics at that school.
- Increased numbers of elective home educated pupils: there are currently 356 elective home educated pupils, at a cost of £2.2m in lost funding for our schools. This is an increase of 197 from before the pandemic, and 270 since 2016/17. If the 197 additional pupils returned to Islington schools, the additional funding would be equivalent to £1.2m.
- Increasing numbers of pupils with SEND: Education, Health and Care (EHC) plans increased by 8% in Islington in 2022/23 and are forecast to increase by 12% in 2023/24.
- Below inflation per-pupil increases in funding under the national funding formula: This is significantly less than the increases in energy costs and staff pay increases in schools.

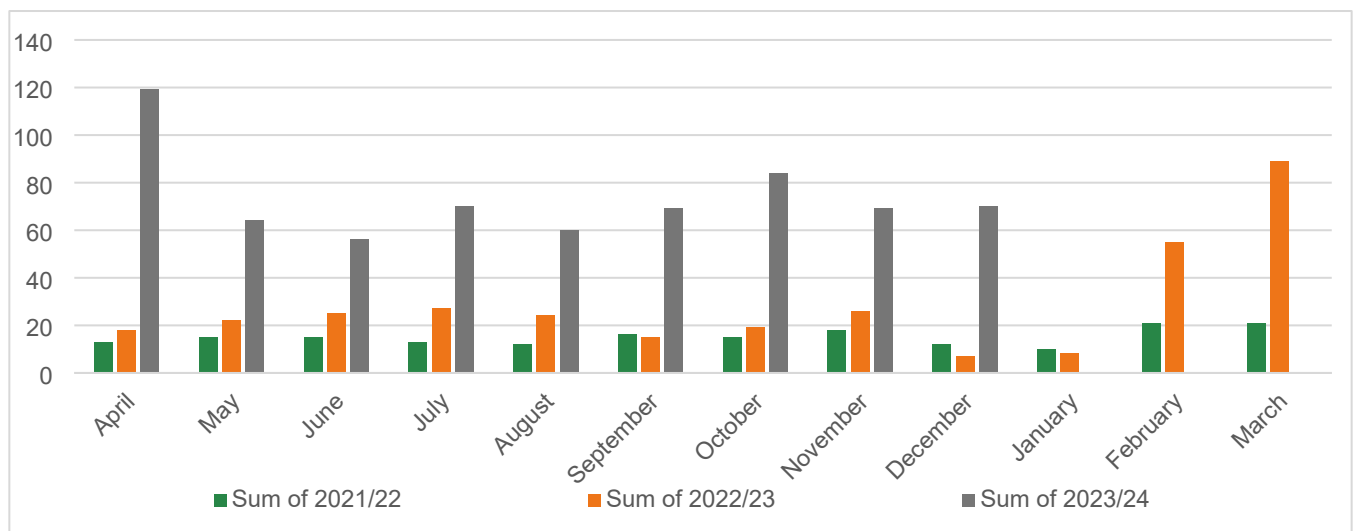
Community Engagement and Wellbeing +£0.369m overspend, -£0.373m since previous reported position

4.25. The Community Engagement and Wellbeing Directorate is forecasted to overspend by +0.369m, which is detailed by key variances in **Appendix 1**.

4.26. Key variances within the department are as follows:

- (+£0.300m, unchanged since previous reported position) unachieved saving due to the proposed alignment of Resident Experience and Libraries management structures being abandoned.
- (+£0.337m, +0.059m since previous reported position) cost pressure due to overtime and agency staff to deal with Chief Executive complaints effectively and efficiently, avoiding Ombudsman action and potentially fines. The overspend relates to the staffing resource necessary to clear the backlog of complaints, and compensation payments to complainants were necessary. Cost pressure has increased since Q2 due to temporary staff contract extensions because of the backlog.

Figure 7 – Number of complaints cases dealt with by the Chief Executive Team (Stage 2)



- -£0.268m, (a reduction of £0.373m since previous reported position) staffing underspends due to management action to contain net departmental overspends, recruitment delays, and other net efficiencies across Community Engagement and Wellbeing. This is detailed further in **Appendix 1**. The position has improved since the previous reported position due to staffing efficiencies from the large number of vacancies across the Transformation and Policy & Equalities teams.

Community Wealth Building +£1.449m overspend, +£0.194m since previous reported position

4.27. The revenue position for Community Wealth Building is an overspend of +£1.449m (an increase of £0.194m from Q2). Key variances are detailed in Appendix 1.

4.28. Corporate Landlord Division: +£1.261m (an increase of +£0.079m from Q2)

- Shortfall in commercial property income of +£0.500m - The projected value of committed leases for the current fiscal year is estimated to be approximately -£3.800m, which falls short of the budgeted amount of -£4.300m. Efforts are currently underway within the organisation to address and rectify this historical deficit in the budget and this position has improved on the Q1 reported position of £0.638m.
- The Future Work project's budgeted savings will be delayed due to adjustments in project timelines. Initial estimates were based on a draft Business Plan from December 2022, finalised in April 2023. Following an options appraisal, the

programme was baselined in August 2023. Due to delays in furniture orders, NBW will now close in February 2024, resulting in only £0.075m in savings being realised this year. The remaining £0.761m in savings will be deferred to next year (an increase of £0.078m from Q2).

- 4.29. There is a forecast energy cost pressure in relation the corporate landlord of £2.683m (an increase of £0.113m since Q2) that will be met from the corporate energy provision at outturn.
- 4.30. There are £1.2m of costs related to the CWB capital programme that cannot be capitalised and will be charged to revenue. These are made up of £0.740m of scheme costs and £0.460m of programme management costs. It is assumed that these costs will be offset by a drawdown from the Capital Financing Earmarked Reserve at outturn.
- 4.31. Risks and Opportunities:
- Staffing cost pressure in Inclusive Economy and Jobs Division - There is a potential risk of overspending in staffing costs, resulting in a shortfall of +£0.234m. This risk stems from the historic over-establishment to deliver key missions and strategic policy commitments. To address this risk, management is actively pursuing further external funding opportunities and conducting a comprehensive review of recruitment policies. These measures are being taken to minimise the potential overspend and ensure effective financial management.
 - The new homes and corporate landlord restructure will not be completed in time to recover a structural budget shortfall of £0.323m in this financial year however it is expected that this will be met from underspends elsewhere in the division. The restructure remains on target to be implemented by 1 April and it is anticipated that vacancy deletion will help accelerate savings delivery.
 - There is a forecast overspend due to inflationary and demand cost pressures (providing essential support during the ongoing cost of living crisis) against the Resident Support Scheme budget of £0.250m, however this is expected to be met from staffing underspends within the Community and Financial Resilience budget.
 - There is a risk that not all of the anticipated planning and development income will materialise in this financial year. This represents a timing risk.

Environment and Climate Change +£9.950m overspend, +£0.866m increase since previous reported position

- 4.32. The Environment & Climate Change directorate is reporting a +£9.950m overspend position (an increase of £0.866m since Q2), which is detailed by key variances in **Appendix 1**.
- 4.33. Within the Environmental and Commercial Operations division, there is a +£10.069m overspend as detailed below. This is a movement of £0.938m from the reported position of +£9.131m overspent at Q2. These changes are detailed below:
- There has been a movement of +£0.832m on the parking account mainly as a result of adjustments to the suspension income forecast relating to the delayed programme of high-speed broadband network that previously report as a risk. This risk has materialised and the programme of works is now expected to take place in the 2024/25 financial year.

- There is a forecast underspend position of -£0.309m within the Fleet department due to additional recharges for workshop services.
 - Regarding Greenspace and Leisure, there is a projected underspend of -£0.014m with higher levels of CPI on rental received on the leisure contract and higher levels of parks event income offset by pressures delivering the vacancy factor within grounds maintenance. The forecast on leisure assumes a £0.6m allocation from the corporate energy provision to cover the council's share of the energy risk for the leisure estate.
- 4.34. The parking account is projecting a +£9.925m shortfall mainly as a result of shortfall across a number of income lines.
- There is a shortfall on permit income of +£5.721m with lower levels of additional income from the permit prices changes implemented in January 2023 than was budgeted for. There has also been a decrease in the number and value of permits sold as residents make cleaner and more sustainable travel choices. The rate of change has been quicker than modelled and consequently our forecast income from permits and vouchers has decreased from the reported shortfall of £5.569m at Q2.
 - There is a shortfall in paid for parking income of +£2.028m. Whilst income has increased because of changes implemented in January 2023, transaction levels remain at around 70% of the pre-Covid levels. This shortfall has increased from the reported £1.828m position at Q2 with lower level of transactions indicating an increased move to more sustainable travel options.
 - Road Closure & Miscellaneous income – there is a shortfall in income of +£0.272m mainly as a result of a refund of a duplicate payment that was received in the previous financial year.
 - There is a forecast overperformance of -£0.426m due to higher levels of Penalty Charge Notices (PCN) issues. Higher levels of PCN tickets issued have been offset by more irrecoverable PCNs due to higher levels of PCNs issued to unregistered vehicles.
 - Suspension income – there is a forecast underperformance of +£0.483m. £1.000m was previously assumed to be received as part of the roll-out of high-speed internet connections, however, is now forecast to be received in the 2024/25 financial year. This represents the main reason for the movement in the forecast from the Q2 position. Suspension income has been subdued in 2023/24 due to the actors' strike decreasing the requirement for suspended parking bays.
 - Based upon prior year levels of expenditure, it is forecast that there will be an overspend of around +£1.847m across pay and non-pay expenditure. This includes +£0.550m contribution to fund the negotiation pay increase for front-line staff. The remainder of the variance relates to higher staff costs, general IT spend and financial charges.
- 4.35. There are other key variances as explained below:
- -£0.166m underspend due to a number of vacancies that were previously forecast to be recruited to in-year within the Business Performance Improvement department. These have now been identified to deliver a saving within this area for 2024/25.

- There is a forecast underspend of -£0.162m due to vacant posts within the Senior Management Team of the Environment & Climate Change department due to the interim corporate reporting arrangements.
 - Climate Change & Transport – +£0.210m overspend - The Climate Change & Transport division is reporting a +£0.210m overspend position. This is mainly due to the advertising income contract shortfall previously identified as a risk.
 - There is a projected overspend within Street Operational Services of +£0.467m mainly relating to income pressures from sale/rent of containers, additional IT spend, additional staff costs relating to boxing day bank holiday and a shortfall in commercial waste income being forecast.
- 4.36. £0.8m of tree planting spend is forecast and will be funded from reserves. There is also an additional pressure of £0.2m relating to the maintenance of trees on highways. The annual tree planting commitment and additional maintenance pressure have been fully built into the 2024/25 revenue budget.

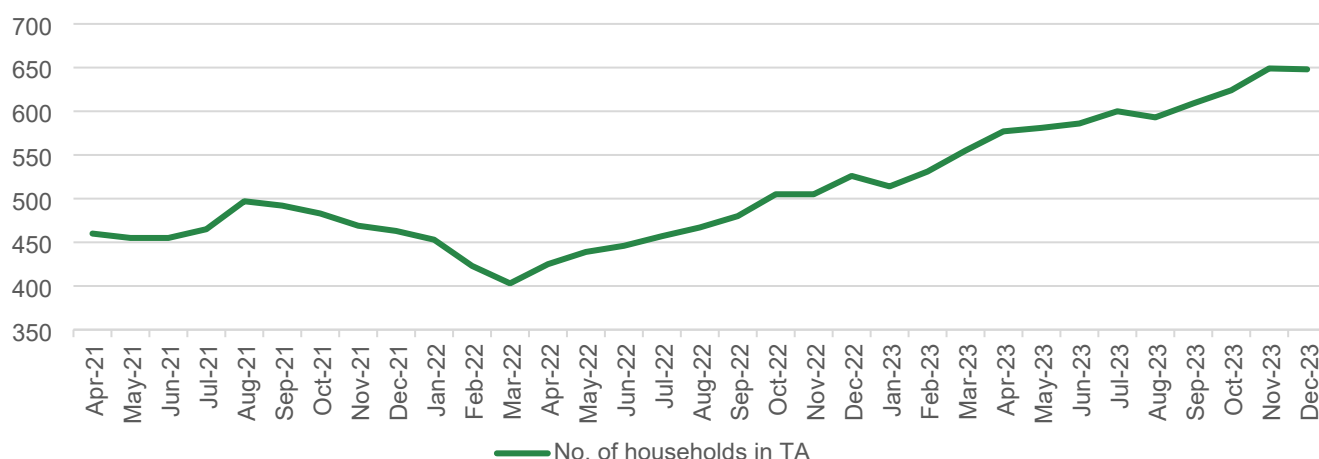
Homes and Neighbourhood £0.659m overspend, £0.461m increase since previous reported position

- 4.37. The Homes and Neighbourhood directorate (Housing Needs and Community Safety, Security, and Resilience (CSSR)) is reporting a £0.659m overspend position.
- 4.38. Within the overspend position there are a number of variances to note:
- Housing Needs: currently showing an overall overspend of £0.470m. Nightly Booked Temporary Accommodation (TA) is the primary driver of costs in this area, reporting an overspend of £0.581m, a movement of +£0.754m since Q2. Numbers in TA have continued to rise due to the large and increasing number of people presenting as homeless. There is also a rise in costs as private sector rents are increasing and the department is forced to use of expensive hotel costs as the number of private sector landlords continues to diminish.
 - CSSR: Currently showing an overall overspend of £0.062m. Income from fixed penalty notices (FPNs) for littering, fly tipping, and commercial waste is below current targets, creating a forecast shortfall of £0.296m. Income targets have been revised up in recent years, yet the team are struggling with staff shortages, legal changes and competing littering compliance activities in other services. In any situation where fines increase, improved compliance can mitigate further fines creating diminishing returns. Staff pressures exist in the ASB and Compliance function of CSSR. Pan-London salary regrading in previous years and unfunded posts have contributed to £0.173m worth of financial pressures in this FY23/24. Pressures have been offset by one-off income in Private Housing related to enforcement of new legislation.
 - Civic Services +£0.127m overspend – mainly due to additional staff overtime/sessional fees within Registrars, and additional storage costs within the mortuary service.
 - This is offset by smaller variances detailed in **Appendix 1**.
- 4.39. There are a number of risks and opportunities to report for 2023/24. TA cases nationally are rising and expected to rise to rise over the next 3 years by 20% per year by Heriot-

Watt University and 21% by Islington’s own forecasts. The local and national picture are increasingly difficult for the homeless:

Figure 8 – April 2021 to December 2023 – Number of Households in Temporary Accommodation

- Nationally the cost-of-living crisis is beginning to impact on residents, private sector rents are rising in Inner London by 13.2pc (based on inner-London rental values January 2023 to December 2023).
- The number of private rented sector properties available for use as TA in London to rent has fallen in London by 41% on the June 2017 average.
- Islington is participating in a number of refugee schemes. This could potentially lead to insufficient resources to meet new resettlement demands. New freedoms for settled refugees to move and settle around the UK may see higher numbers move to Islington, placing further responsibilities on the TA teams.



- A number of different capital grants are coming into the HRA/HGF that will lead to an increase in Islington’s acquisitions programme and the new Stacey Street project releasing up to 100 new properties in 2023/24 and 310 new properties in 24/25. These properties will be cost neutral to the Housing GF budget and will help lower TA costs in the long term.
- The Housing Needs Service and CSSR teams are currently undertaking restructures. It is not clear at this point what the impact will be in future financial years, but for both areas will need to balance to balance staff numbers with income maximisation and savings realisation.
- The Homes and Neighbourhood service has become heavily dependent on grant funding to meet costs that it would otherwise likely need to absorb. The department has a commitment £1.733m of grant funding for costs including prevention, relief, and assisting tenants with rent arrears. If these grants were withdrawn or reduced then the position would become +£2.392m overspent.

4.40. Savings – The HGF has a significant amount of savings (£0.474m) to be delivered in 2023/24. Sustained rises in TA case numbers are increasing the risk that the primary £0.374m Housing Needs savings will not be delivered. Finance will monitor this position closely.

4.41. It is difficult to draw long-term conclusions for 2023/24 and beyond for the department. TA case rises, service restructure costs, FPN income shortfalls, and the increasing cost of rent deposits will all add to the financial challenges in 23/24. Housing Needs and CSSR are both reliant on grants, if they are withdrawn or reduced the Council may be left with unfunded financial pressures that cannot be reduced easily.

Public Health: Break-even position

4.42. Public Health is funded by a ring-fenced grant of £29.052m in 2023/24. The directorate is currently forecasting a break-even position.

4.43. There are number of variances that may impact on the department and have been included in the current forecast position for 2023/24:

- Central North-West London (CNWL) NHS Trust has detailed a deficit in their funding for the delivery of sexual health and contraception service that requires a contribution from PH Islington to help support the budget deficit. Islington PH is to contribute (+£0.150m) and arrangements to transfer this funding to the provider are underway.
- The department is funding a number of one-off projects (+£0.488m) in the Other Public Health division. This includes one-off commitment to fund staff costs (+£0.183m). This will be met from wider underspends in Public Health and would require a drawdown of (+£0.030m) from Public Health reserves.
- This is offset by smaller variances detailed in **Appendix 1**.

4.44. There are number of risks and opportunities in the area for 2023/24 and beyond.

- There is an increase in demand for online sexual health services that is not offset by a reduction in costs for in-clinic sexual health services. PH cannot realise cost efficiencies in clinics without undermining the clinical and financial position of the clinics. Financial discussions are underway with the provider for the continued delivery of these services to the end of the contract. Planning for the recommissioning of these services for new contracts to commence in July 2025 is underway.
- There is an increase (+£0.918m) in Public Health grant allocation in 2023/24. This uplift has provisionally been allocated; however, if there are pressures arising from inflation, pay award pressures, or similar, as well as previously agreed contract uplifts, these will need to be managed and maintained within the grant.
- Central government has not committed to funding recent Agenda for Change pay awards with PH NHS partners from 2024/25 onwards. It is more likely that Islington PH will need to meet financial gaps which may arise in the absence of continued funding for pay awards being passed through the NHS.
- Savings – Public Health have a significant amount of recurring savings with £0.500m to be delivered in 2023/24. At this stage it is expected that all savings will be delivered.
- The Public Health grant allocation for 2024/25 is £29,827,329. This has increased by (+£775,075) from the current year. The additional sum of money will be allocated primarily to meet staffing and contract costs increases.

Resources +£0.398m overspend, -£0.206m decrease since previous reported position

4.45. The Resources directorate is currently forecasting an overspend of +£0.398m, which is a -£0.206m decrease since the previous reported position. The decrease is primarily due to vacancies arising across the finance teams, reducing costs by -£0.202m.

- 4.46. +£0.371m is due to the delayed delivery of the £0.500m Back Office Efficiency saving. Plans are in place to implement the projects relating to this saving within the current financial year.
- 4.47. +£0.174m relates to staffing pressures across the Business Support service. A review of the service has been completed with the expectation that a new structure will contribute to the Back Office Efficiency saving and eradicate any overspend by the next financial year.

Corporate Items -£7.319m underspend, -£5.890m decrease since the previous reported position

- 4.48. There is a forecast underspend of -£7.319m on central budgets, a -£5.890m improvement since the previous reported position.
- 4.49. In November 2023, the Local Government Pay Award was agreed at a £2,352 flat rate increase on NJC pay scales (up to SCP 50) and 3.88% above SCP 50. This has resulted in an underspend of -£0.916m on the 2023/24 budgetary provision for the pay award.
- 4.50. It was announced in the final Local Government Finance Settlement 2024/25 in February 2024 that the government will distribute a £100m surplus from its Business Rate Levy account in 2023/24. This is expected to provide the council with additional government grant income of -£0.715m.
- 4.51. As a result of reprofiling of the capital programme, there is a forecast underspend of -£0.448m on the Minimum Revenue Provision for debt repayment, and a forecast underspend of -£3.259m on General Fund interest payable. Interest rates remain at multi-decade highs leading to increased interest costs to the council for any new borrowing.
- 4.52. Due to prevailing higher interest rates, interest receivable is forecast to total £3.400m in 2023/24, £1.650m higher than the budgeted £1.750m. Offsetting this, there is a forecast overspend of +£0.691m in relation to internal interest charges with the HRA.
- 4.53. There is an underspend in the corporate levies budget relating to the London Pension Fund Authority levy (-£0.646m) and payments to Transport for London for the cost of concessionary fares (-£0.357m). These are unchanged from Q2.
- 4.54. There is a small underspend of -£0.020m in other central budgets predominantly due to unused energy budgetary provision being offset by pressures arising from the implementation of cross-cutting savings.

Inter-directorate Virements and Structural Adjustments

- 4.55. Inter-directorate virements and structural adjustments are detailed in **Appendix 2**.
- 4.56. The majority of the structural adjustments and virements posted relate to the updated senior leadership team structure. **Appendix 2** details the inter-directorate budget adjustments which have been made to reflect the new senior leadership team structure since budget setting.
- 4.57. The technical adjustment virement relates to the reversal of historical depreciation budgets (net nil across the council). Depreciation charges and budgets will be allocated at year-end.
- 4.58. Other adjustments posted in-year relate to the delivery of agreed cross-cutting savings, allocating the centrally held Demography and Pay Award budgets and one-off growth.

Collection Fund Update

Background

- 4.59. Council tax and National Non-Domestic Rates (NNDR) income is a major source of the council's overall funding, together representing around a quarter of the council's gross GF income and collected via a ring-fenced Collection Fund. In 2023/24, the council will retain 76.07% of council tax income collected (the remaining 23.93% is the GLA share) and 30% of NNDR income collected (of the remaining 70%, 37% is the GLA share and 33% is the central government share).
- 4.60. The overall Collection Fund surplus/deficit in-year is affected by number of variables such as movements in the gross taxbase (e.g., the number of properties in the borough and for business rates, the impact on business rate appeals), offsetting deductions to bills (e.g., single person discount and council tax support for council tax and mandatory charitable relief for business rates) and the collection rate. Any forecast surplus or deficit on the Collection Fund will not impact the council's budget until the following financial year due to accounting regulations. The forecast surplus or deficit on the Collection Fund is made annually in January and factored into the budget setting estimates for the subsequent financial year.

Council Tax

- 4.61. The latest 2023/24 council tax forecast, which is subject to change between now and the end of the financial year, is a £2.885m deficit (£2.195m Islington share; £0.690m GLA share) compared to assumptions at 2023/24 budget setting (as at January 2023). This comprises a £1.451m in-year 2023/24 deficit and an additional £1.434m deficit brought forward from 2022/23. The later relates to adverse movements in the 2022/23 council tax position between the January 2023 forecast and the actual 2022/23 outturn.
- 4.62. The forecast in-year deficit of £1.451m is due to the following variances:
- Higher than budgeted, exemptions and single person discounts have contributed to extra costs of £3.881m compared to budget. The costs of exemptions have increased substantially due to three years of backlog cases relating to student accommodation.
 - However, the extra cost is offset by a projected £2.430m improvement in the bad debt assumption compared to budget.
- 4.63. The budgetary impact of the council's share of the council tax deficit forecast is set out in **Table 3** and will be fully offset by a transfer from the Core Funding Reserve that has been earmarked for this purpose.

Table 3 - Forecast 2023/24 Council Tax (Surplus)/Deficit

	LBI's Share £m	GLA's Share £m	Total £m
1/3 of 2020/21 Exceptional COVID-19 Deficit (Final Year of 3-Year Spreading)	0.478	0.130	0.608
Remainder of 2022/23 In Year Forecast (Surplus)/Deficit	(3.811)	(1.147)	(4.958)
Forecast (Surplus)/Deficit in 2023/24 Budget: Transfer (to)/from Core Funding Reserve	(3.333)	(1.017)	(4.350)

Additional Prior Year (Surplus)/Deficit between 2022/23 Forecast (as at January 2023) and Actual 2022/23 Outturn Position	1.091	0.343	1.434
2023/24 In-Year Forecast (Surplus)/Deficit	1.104	0.347	1.451
Forecast 2024/25 Transfer (to)/from Core Funding Reserve	2.195	0.690	2.885

NNDR

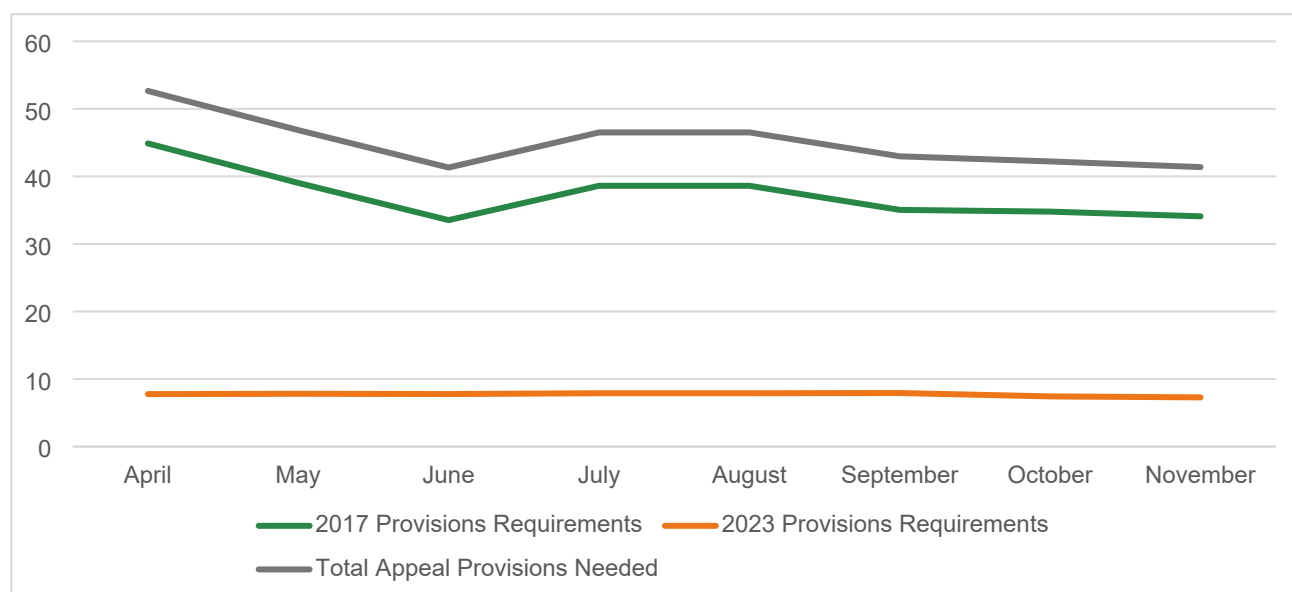
- 4.64. The latest 2023/24 NNDR forecast, which is subject to change between now and the end of the financial year, is £24.657m surplus (£7.397m Islington share) compared to assumptions at 2023/24 budget setting. This comprises a £12.049m in-year 2023/24 surplus and an additional £12.608m surplus brought forward from 2022/23. The latter relates to favourable movements in the 2022/23 NNDR position (predominantly the business rates appeals estimates) between the January 2023 forecast and the actual 2022/23 outturn.
- 4.65. Partially offsetting this, there is a forecast adverse budget variance of £2.162m in 2023/24 in relation to reduced Section 31 grant compensation due to the council for the impact of government business rate reliefs.
- 4.66. The budgetary impact of the council's share of the forecast NNDR surplus and the Section 31 grant budget variance, is set out in **Table 4** and would be fully offset by a transfer from the Core Funding reserve that has been earmarked for this purpose.

Table 4 – 2023/24 Forecast NNDR Surplus/(Deficit)

	LBI's Share £m	GLA's Share £m	Govt Share £m	Total £m
1/3 of 2020/21 Exceptional COVID-19 Deficit (Final Year of 3-Year Spreading)	1.101	1.358	1.212	3.671
Remainder of Forecast (Surplus)/Deficit at 2023/24 Budget Setting (January 2023 Forecast of 2023/24 Position)	(7.482)	(9.227)	(8.231)	(24.940)
Forecast 2023/24 Variance on Section 31 Grant Income	2.162			2.162
Forecast 2023/24 Transfer (to)/from Core Funding Reserve	(4.219)	(7.869)	(7.019)	(19.107)
Additional Prior Year (Surplus)/Deficit between 2022/23 Forecast (as at January 2023) and Actual 2022/23 Outturn Position	(3.782)	(4.665)	(4.161)	(12.608)
2023/24 In-Year Forecast (Surplus)/Deficit	(3.615)	(4.458)	(3.976)	(12.049)
Forecast 2024/25 Transfer (to)/from Core Funding Reserve	(7.397)	(9.123)	(8.137)	(24.657)

4.67. The impact of business rate appeals on the NNDR forecast may fluctuate significantly between quarters due to significant uncertainty around the number and value of successful appeals. **Figure 9** below illustrates the fluctuation in appeals risks over the course of the financial year to date, split between the 2017 and 2023 valuation lists. This estimate is provided by the council's external ratings advisor, Analyse Local. The financial consequence to Islington of any appeals risk on the NNDR forecast would be limited to Islington's share of the overall impact, which is 30%, with the remainder split between the GLA and central government.

Figure 9 – Monthly Fluctuations in Appeal Provision (£m)



- 4.68. The council has set an estimated in-year target collection rate for council tax of 95.3%, against which 79.6% (£120.8m) has been collected. This is -0.64% (-£0.96m) lower than the monthly in-year target rate.
- 4.69. For business rates the council has set an in-year target collection rate of 96.7%, against which 85.2% (£234.9m) has been collected. This is +1.8% (+£5.1m) higher than the monthly in-year target rate.

Debt Analysis

- 4.70. The total council tax outstanding balance as at the end of Q3 is £63.4m (£48.2m Islington's share), of which £30.9m (£23.5m Islington's share) or 48.7% is the current outstanding balance. The remaining £32.5m relates to prior years. The total outstanding balance for council tax as at the end of Q3 for the previous financial year 2022/23 was £61.9m, meaning the current outstanding balance is +£1.5m or +2.3% greater.
- 4.71. Out of the overall £63.4m current outstanding council tax debts, £7.5m (12%) relates to accounts who are in receipt of council tax support. This represents 11,869 council tax accounts.
- 4.72. The total NNDR balance outstanding as at the end of Q3 is £49.0m (£14.7m Islington's share), of which £32.8m (£9.8m Islington's share) or 67.0% is the current year's outstanding balance. The remaining £16.2m relates to prior years. The overall NNDR balance at Q3 in 2022/23 was £58.7m compared to the current balance of £49.0m, showing a reduction of -£9.7m or -16.6%.
- 4.73. The reduction in council tax current year arrears between Q2 and Q3 is £47.9m, and a £1.7m movement is for prior years' arrears, making the overall reduction in arrears £49.6m or 43.9%.
- 4.74. For business rates, the overall change in arrears between Q3 and Q2, is 63.7% or equivalent to £85.7m reduction in financial term, of which £80.6m is for the current year arrears and £5.1m is for prior years. The movement in both debts is summarised in **Table 5** below.

Table 5 – Collection Fund Debts Movement

	Jan 2023 (2022/23)	Sept 2023 (2023/24)	Jan 2024 (2023/24)	Movement Between Q2 and Q3 2023/24		Movement Between Q3 2022/23 and Q3 2023/24	
	£m	£m	£m	£m	%	£m	%
Current Year Debt (Business Rates)	42.792	113.369	32.792	(80.577)	(71.1%)	(10.000)	(23.4%)
Prior Years Debts (Business Rates)	15.891	21.364	16.173	(5.191)	(24.3%)	0.282	1.8%
Total Outstanding Business Rates Debts	58.683	134.733	48.965	(85.768)	(63.7%)	(9.718)	(16.6%)
Current Year Debt (Council Tax)	29.909	78.791	30.881	(47.910)	(60.8%)	0.972	3.2%
Prior Years Debts (Council Tax)	32.022	34.186	32.466	(1.720)	(5.0%)	0.444	1.4%
Total Outstanding Council Tax Debts	61.931	112.977	63.347	(49.630)	(43.9%)	1.416	2.3%

Energy Price Analysis – Q3

4.75. There has been a significant and sustained drop in market prices over recent months, and it is expected that this trend will continue in the longer term. **Table 6** shows the estimated annual costs of gas and electricity for the GF, Leisure Centres (GLL), HRA, Schools and Streetlighting.

Table 6 - Electricity and Gas Estimates for 2023/24

	Gas (£m)	Electric (£m)	Total (£m)
HRA	6.748	5.659	12.408
GLL	0.728	1.274	2.002
Schools	1.460	2.450	3.910
Council	1.260	2.666	3.926
Streetlighting	-	1.492	1.492
Total	10.196	13.541	23.737

4.76. Energy pressures totalling +£3.283m (+£2.683m in Community Wealth Building and +£0.600m in Environment & Climate Change) are reported in directorate forecasts and will be funded from the corporate energy provision which was created as part of the 2023/24 budget setting process.

5. Housing Revenue Account (HRA)

5.1. The forecast for the HRA is an in-year surplus of £1.074m, an improvement of £7.913m compared to Q2.

5.2. As the HRA is a ringfenced account, a surplus or deficit at the end of the financial year will be transferred to or from HRA reserves. The below table sets out the movement in the variance from Q2.

Table 7 – Movement in HRA Budget Variances Q2 to Q3 2023/24

Description	Q3 Variance (£m)	Q2 Variance (£m)	Mvmt Q2 to Q3 (£m)
Establishment of damp, condensation, and mould taskforce	2.713	2.363	0.350
New burdens in relation to New Building Safety Regulations	1.800	1.620	0.180
Rising number of housing disrepair claims	4.234	3.687	0.547
Temporary accommodation (TA) costs for HRA tenants	0.715	0.000	0.715
General repairs and maintenance	3.998	0.274	3.724
Leaseholder service charge income	1.845	0.000	1.845
Pay Award Pressure	0.909	0.000	0.909
Dwelling rents and service charges	(2.472)	(1.105)	(1.367)
Other variances	(1.251)	0.000	(1.251)
Delayed use of revenue to fund capital expenditure (RCCO)	(13.565)	0.000	(13.565)
Variance Movement Q2 to Q3	(1.074)	6.839	(7.913)

5.3. A significant proportion of the forecast HRA surplus relates to a £13.565m capital financing adjustment. The council has funds available which were borrowed from the Public Works Loan Board (PWLb) with a 60bp (0.6%) concession in the cost of borrowing, available to HRA's until June 2025. This borrowing will be used this year to fund capital expenditure, delaying the need to use revenue resources.

5.4. The underlying position excluding the capital financing adjustment is a £12.491m deficit. This primarily relates to known pressures that emerged after the 2023/24 budgets were set. Whilst the ongoing impact of these pressures have been reflected in the HRA business plan update for 2024/25 budget setting, the housing sector remains a challenging environment for landlords.

5.5. Key variances to note:

- -£2.472m favourable variance from rent and service charge income. Whilst significant in financial terms, this represents 1% of rent and tenant service charge income budgets.
- +£2.713m (an increase of +£0.4m since the last reported position) pressure arising following the high-profile case of 'Awaab's law'. The Regulators of Social Housing require councils to put in place systems to evidence damp and mould in our homes are being dealt with appropriately. In response, the council has established a damp, condensation and mould taskforce increasing its resource capacity to deal with and manage damp and mould cases more effectively. It is unclear what the financial impact of damp and mould will be in the medium to long term. However, it is currently anticipated that investment in this area will be necessary in the short term and was estimated to cost £1.710m and £1.020m in 2024-25 and 2025-26 respectively. That said, there is a risk that the estimated cost in future years may increase given the additional cost pressures experiencing this year.

- +£3.998m pressure anticipated within Repairs and Maintenance. There are several factors driving this, the main elements being: £2.454m staffing pressures, with the service operating over establishment and with a high turnover of staff, there is a reliance on expensive agency workers. Continuing the trend flagged in Q2, sub-contractor costs are also increasing, particularly in roofing/scaffolding works. Latest indications suggest a year end pressure of £1.279m. This period has seen an increase in transport costs, we are currently projecting an overspend of c£0.600m in this area, although the team are working with Environment Services on challenging some of these charges. Partially offsetting some of these areas of overspend is an increased capitalisation of costs, particularly around void repair.
- +£1.8m pressure anticipated to meet the new burdens from the Fire Safety Act 2021, Fire Safety (England) Regulation 2022 and the Building Safety Act 2022, the council will be establishing a Housing Safety and Compliance Team which is expected to be in place from the next financial year. This one-off cost covers an IT solution to enable the council to comply with the new stringent requirements.
- Housing disrepair claims have continued to remain at elevated levels and as a result is expected to create a cost pressure of +£4.234m in 2023-24, a c£0.550m increase from Q2. The caseload activity has remained broadly consistent with that highlighted at Q2. Case numbers are unlikely to come down in the foreseeable future. To manage the increased caseloads temporary additional resources have been deployed creating a budget pressure of £0.650m. The number of cases awarded against the council has increased significantly compared to last financial year. This is driving an increased pressure, with damages and compensation payments expected to reach £3.515m above budget. It is worth noting that although the volume of cases awarded against the council has increased since Q2, a reduction in caseload per legal officer has helped drive the average payment award per case downwards.
- At Q2 it was highlighted that the HRA was facing risks associated with the costs of placing HRA tenants in TA. The main driver for this is an increased reliance on expensive hotel provision. The demand for TA is primarily driven by repair cases, as such, no additional housing benefit can be claimed to meet the accommodation costs. The projected accommodation costs at Q3 are £1.524m, with storage costs of £0.141m, the overall pressure on the HRA is £0.715m.
- In the Q2 report it was highlighted that the pay award had not been agreed. This has subsequently been agreed and is included within Q3 projections. The overall pressure across the HRA is £0.909m as shown in the table below:

Table 8 – Impact of 2023-24 Pay Award on the HRA

Pay Award Impact	(£m)
Forecast Staffing Backpay Award	2.382
Forecast Agency Backpay Award	0.300
Budget 2023-24 Pay Award assumption @ 3%	(1.773)
Underlying pressure	0.909

- As noted above, the significant overspends are offset by the £13.565m reduction in revenue contributions to capital expenditure.

5.6. HRA reserves are reported at **Section 7**.

Risks and opportunities within the department

5.7. Risks:

- Damp and mould, and legal disrepair cases continue to rise. Additional budget has been applied in future years through the budget setting process, but there is a risk that this will be insufficient.
- Interest rates and inflation begin to rise again. Both macro-economic factors have stabilised over the last few months. The PWLB borrowing rate has also shown signs of reducing. The council's treasury department will be providing a quarterly update on interest rates for viability modelling going forward. The current rate applied in council modelling is 6%, and any reduction could have a favourable impact on new build schemes.
- Uncontrollable levels of agency staff and external contractors (above establishment)

5.8. Mitigations/Opportunities going forward.

- Energy cost - The council has secured its required electricity and gas supplies for 2023/24 in full and the budgets have been set to reflect this. Securing energy prices will provide some certainty on electricity and gas expenditure for the year, provided consumption levels remain in line with expectation.
- Regular repairs reporting to highlight pressures/trends, with mitigation plans in plans to manage services more efficiently.
- Lobbying central government for a fairer rent settlement and greater flexibility on the use of Right to Buy 1-4-1 receipts.

6. Capital Programme

- 6.1. As at the end of Quarter 3, total capital expenditure of £91.498m has been incurred against a 2023/24 forecast of £189.297m, representing 48.3% of spend against forecast. Expenditure has increased by £43.198m since Q2.
- 6.2. **Table 9** below summarises by directorate the budget, spend, forecast and budget management actions being taken at Q3. These are detailed at scheme level at **Appendix 4** and a revised multi-year capital programme with financing can be found at **Appendix 5**. The revised opening budgets reported correlate to those included for 2023/24 in the 2024/25 Budget Report to Full Council on 29 February 2024. There have been no capital virements in Q3.

Table 9 – 2023/24 Capital Programme

Directorate	Revised Budget at Budget Council 2024 £m	Actuals to Date £m	Forecast Outturn £m	Variance to Revised Budget £m	Requested Reprofiting £m	Requested Adjustments £m	Proposed Budget following Agreement £m
CWB	26.131	8.838	15.954	(10.177)	(10.157)	(0.020)	15.954
Environment	33.867	10.926	29.715	(4.153)	(4.153)	-	29.715
Housing GF	7.942	2.661	5.651	(2.291)	(2.291)	-	5.651
General Fund Total	67.940	22.425	51.319	(16.621)	(16.601)	(0.020)	51.319
HRA Total	167.574	69.073	137.978	(29.596)	(29.596)	-	137.978
Total Capital Programme	235.514	91.498	189.297	(46.217)	(46.197)	(0.020)	189.297

Community Wealth Building (CWB)

6.3. The capital forecast for the Community Wealth Building directorate is £15.954m compared to the revised budget at Full Council of £26.131m, this gives a variance of -£10.177m. £8.838m of capital expenditure had been incurred, representing 55.4% of the capital forecast. The directorate is forecast to be on budget for 2023/24 if the following budget changes are agreed.

6.4. At Q3 the directorate is requesting a net reprofiling of £10.157m into 2024/25. Notable schemes with budget reprofiling:

- New River College SEND/Elthorne -£1.469m slippage to 2024/25: there have been significant delays during the initial stages for the project.
- School Condition Programme -£0.800m slippage to 2024/25: spend remaining in the current financial year mainly relates to works at Copenhagen/Vittoria school roofing and playground works, as well as Rotherfield and Robert Blair School boiler upgrades.
- Toffee Park and Radnor Street Gardens +£0.177m acceleration from 2024/25: activity in 2023/24 has been higher than previously profiled.
- Finsbury Leisure Centre Redevelopment -£0.241m slippage to 2024/25: Stage 3 has commenced based on the approved programme. The forecast has been updated in line with the most recent cash flow forecast. An Executive decision will be required to move the programme to stage 4 based on viability assessments which will take place in March and April 2024. Following this a planning submission will be made in July 2024.
- Future Work Phase 2 -£1.848m slippage to 2024/25: A large proportion of the capital work is scheduled to start in June 2024 at the Laycock Centre. Renovation of the first floor Laycock Wing at 222 Upper Street has been temporarily put on hold. Further purchases expected in 2023/24, as well as significant capital works at the St Albans site, 222 Upper Street and the Town Hall.
- Greenspaces Bingfield Park +£0.127m acceleration from 2024/25: activity in 2023/24 has been higher than previously profiled.

- Greenspaces Highbury Bandstand/Highbury Fields +£0.051m from 2024/25: activity in 2023/24 has been higher than previously profiled.
 - Isledon Road Gardens -£0.394m slippage to 2024/25: work is underway to appoint a contractor with work expected to begin on site in early 2024/25.
 - 29-33 Old Street -£0.400m slippage to 2024/25: There have been delays due to the requirement of determining a new location for the parking services team. Internal architects have begun initial design work for example building layouts.
- 6.5. Budget adjustments, of additions or reductions, at Q3 are:
- Tufnell Park School Expansion -£0.020m reduction: the project has now completed with budget remaining.
- 6.6. At Q3, after management actions there are forecast variances on the following schemes:
- Adventure Playgrounds - Cornwallis Adventure Playground +£0.090m overspend forecast due to additional costs
 - Adventure Playgrounds - Martin Luther King +£0.078m overspend forecast due to additional costs
 - Compliance and Modernisation -£0.168m underspend forecast
 - A virement will be requested to move budget from the Compliance and Modernisation budget to the two adventure playground budgets.

Environment and Climate Change

- 6.7. The capital forecast for the Environment directorate is £29.715m compared to the revised budget at Full Council of £33.867m, giving a variance of -£4.153m. £10.926m of capital expenditure had been incurred to Q3, representing 36.8% of the capital forecast. The directorate is forecast to be on budget for 2023/24 if the following budget changes are agreed.
- 6.8. At Q3 the directorate is requesting a net reprofiling of £4.153m into 2024/25. Notable schemes with budget reprofiling:
- Clerkenwell Green -£0.240m slippage to 2024/25: Phase 2 construction has started on site with Sessions House planned to complete in 2024/25.
 - Corporate CCTV Upgrade -£0.644m slippage to 2024/25: Inflationary and supply chain issues have caused delays to the procurement of the wireless equipment, and the relocation of servers from Old Street to 222 Upper Street has caused further delays. The wireless system is now 95% complete enabling the project to move towards upgrading and deploying HD cameras. Cameras have been already purchased to avoid inflation increasing the cost and are ready to install across the borough.
 - Energy Decarbonisation Schemes -£0.510m slippage to 2024/25: Decarbonisation work at the Waste Recycling Centre is expected to complete in 2023/24. Other decarbonisation projects are in the early stages and will see further expenditure in 2024/25.

- St Johns Street Public Realm Improvements -£0.934m slippage to 2024/25: The project is paused to revise the delivery plan. Consultation on this scheme is also delayed until the end of the pre-election period.
- Traffic and Parking – Electric Vehicle Charging Points +£0.055m acceleration from 2024/25: activity in 2023/24 has been higher than previously profiled.

6.9. At Q3 the directorate has no budget adjustments or forecast variances on schemes to report.

Housing Capital Programme

- 6.10. The capital forecast for the Housing General Fund is £5.651m compared to a revised budget at Full Council of £7.942m, this gives a variance of -£2.291m. £2.661m of capital expenditure has been incurred to Q3, representing 43.7% of the capital forecast. The directorate is forecast to be on budget for 2023/24 if the budget changes below are agreed.
- 6.11. The capital forecast for the HRA is £137.978m compared to a revised budget at Full Council of £167.574m, this gives a variance of -£29.596m. £69.073m of capital expenditure has been incurred to Q3, representing 50.1% of the capital forecast. The directorate is forecast to be on budget for 2023/24 if the budget changes below are agreed.
- 6.12. At Q3, the directorate is requesting a net reprofiling of £4.153m into 2024/25. Notable schemes with budget reprofiling:
- 6.13. HRA Thriving Neighbourhoods -£0.734m to 2024/25: some of the funds that were allocated for this year have not yet been allocated for specific pieces of work, although they will be used in future years.
- 6.14. HRA Major Works & Improvement Programme +£5.116m from 2024/25: After the reprofiling the programme is forecast to budget of £53.790m. The primary reasons for this reprofiling are:
- +£7.141m of accelerated spend on the Cyclical Improvement Programme, and the capitalisation of staff time, void maintenance and high value repairs. Schemes on the Andover Estate and Highbury New Park have been able to progress more quickly than anticipated at budget setting, increasing the capitalisation of staff time. Last year saw an increased pressure against the capitalisation budget in respect of voids and high value repairs. Where it is deemed more economical to replace the kitchen and bathroom whilst a property is empty, then works are undertaken at that point. A further increase is anticipated this year and an increase in the budgets for the 2024/25 financial year has been included within the budget setting process.
 - -£2.025m of slippage primarily on the programme of small infrastructure projects funded by S106 contributions and on resident safety where delays have arisen due to the planning process and Section 20 consultations.
 - The previously reported slippage in relation to a £10.000m budget included for compliancy work in relation to fire safety regulations in respect of tall blocks has now been resolved as part of the 2024/25 budget setting process. As part of that exercise, the £100m budget allocated for improvements required due to changing regulations has been redistributed over other areas of spend within the programme, under which any works arising will be carried out.

6.15. The Housing capital programme New Build schemes are split across the HRA and General Fund. These are reported on separately in **Appendix 4 and 5** however discussed as one here as the status of each scheme is the same regardless of fund.

- The General Fund New Build programme is requesting to reprofile -£2.291m to 2024/25. The revised budget at Q3 would then be £5.641m which matches the forecast for General Fund New Build.
- The HRA New Build programme is requesting a net reprofile of -£8.412m to 2024/25. The revised budget at Q3 would then be £35.044m which matches the forecast for HRA New Build.
- After the budget reprofiling there are a number of forecast variances on the HRA New Build schemes. These net to nil and are due to updated information on the breakdown of scheme costs being different to the breakdown used in budget setting. A virement will be requested to move budgets between schemes so that each scheme is forecast to be on budget.

6.16. The primary reasons for the reprofiling across the New Build Programme are:

- -£9.421m slippage relating to a number of schemes in the current programme that are on site (primarily Beaumont Rise, Parkview Estate, Telfer House and Elthorne Estate) that have encountered delays arising in respect of contractual issues, design changes required and party wall issues. This net position includes transferring some budgets to cover residual costs on schemes offset by anticipated savings in future years following the revised budgets set as part of the 2024/25 budget setting process.
- -£1.289m slippage relating to three pipeline schemes (Finsbury Leisure Centre, Vorley Road and Bemerton Estate South), which has arisen from the need to redesign schemes following changes in planning rules which have caused delays in progressing these schemes. This net position includes transferring some budget to cover the cost of a CIL payment in relation to the Hathersage and Besant scheme which has fallen due since the PCSA contract on the site had started, and some additional fees that are expected to be incurred in taking pipeline schemes forward.
- The revised budgets that have been set for 2024/25 onwards will resolve the previously reported overspends on Beaumont Rise and Andover Estate, which are now expected to spend in line with their revised budgets over the lifetime of the project, with no changes to the forecast in this reporting period.

6.17. HRA Property Acquisitions -£25.565m to 2024/25: There is now an approved property acquisition programme to purchase 310 properties, funded partly by HRA borrowing and partly by grants to be received from DLUHC and GLA. There have been a number of acquisitions already made, but the full number anticipated in the current year at the point the budget was set are unlikely to be achieved. The reprofiling of -£25.565m will enable these acquisitions to be taken forward in the next financial year instead.

7. Implications

Financial Implications

7.1. These are included in the main body of the report.

Legal Implications

- 7.2. The law requires that the council must plan to balance its spending plans against resources to avoid a deficit occurring in any year. Members need to be reasonably satisfied that expenditure is being contained within budget and that the savings for the financial year will be achieved, to ensure that income and expenditure balance (Section 28 Local Government Act 2003: the council's Financial Regulations 3.7 to 3.10 Revenue Monitoring and Control).
- 7.3. The Financial Regulations in relation to Capital Schemes and Overspends give the Chief Finance Officer authority to agree slippage of up to £1m and overspends as long as the total approved over-spends in any one financial year does not increase the overall budget for the Capital Programme by more than 0.1% and subject to the resources being available. If these limits are exceeded, the matter must be reported to the Executive who can vary the budgets up to £1m. Any excess over a £1m must be approved by full Council.

Environmental Implications

- 7.4. This report does not have any direct environmental implications.

Equality Impact Assessment

- 7.5. The council must, in the exercise of its functions, have due regard to the need to eliminate discrimination, harassment and victimisation, and to advance equality of opportunity, and foster good relations, between those who share a relevant protected characteristic and those who do not share it (section 149 Equality Act 2010). The council has a duty to have due regard to the need to remove or minimise disadvantages, take steps to meet needs, in particular steps to take account of disabled persons' disabilities, and encourage people to participate in public life. The council must have due regard to the need to tackle prejudice and promote understanding.
- 7.6. An equality impact assessment (EQIA) was carried out for the 2023/24 Budget Report agreed by Full Council. This report notes the financial performance to date but does not have direct policy implications, therefore a separate EQIA is not required for this report.

Appendices:

- **Appendix 1** – General Fund and HRA Revenue Monitoring by Variance
- **Appendix 2** – 2023/24 Revenue by Service Area
- **Appendix 3** – Savings Delivery Tracker
- **Appendix 4** – Capital Forecast 2023/24
- **Appendix 5** – Multi-Year Capital Programme

Background papers: None

Signed by:		
	Executive Member for Finance, Planning and Performance	Date

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Appendix 1: 2023/24 Key Variances - Quarter 3

GENERAL FUND DIRECTORATE/DIVISION	VARIANCE TYPE	DESCRIPTION	Overspend/ (Underspend) Quarter 3 2023/24 £m
ADULT SOCIAL CARE			
Operations Team	Overspend	Unavailability of Care Home Beds	2.554
Operations Team	Overspend	Older People and Physical Support - Increase in placement cost primarily driven by increasing needs of existing service users.	1.954
Operations Team	Overspend	Older People and Physical Support - Savings Slippage	1.675
Operations Team	Overspend	Full Year impact Progression to Adulthood Cases and NRRF Case from 2022/23 plus additional cases from 2023/24.	1.011
Operations Team	Overspend	Learning Disabilities - Increase in placement costs primarily driven by increasing needs of existing service users.	0.960
Operations Team	Overspend	Learning Disabilities - Savings Slippage	0.014
Operations Team	Additional Income	Market Sustainability and Improvement Fund (MSIF) Workforce fund and North Central London Intergrated Care Board one off discharge funding.	(3.000)
Total Adult Social Care			5.168
CHIEF EXECUTIVE			
Chief Executive Office	Overspend	Overspend on employee costs offset by underspend on supplies and services	0.058
Total Chief Executive			0.058
CHILDREN AND YOUNG PEOPLE			
Learning and Achievement	Underspend	Net forecast staffing pressures across the division	(0.038)
Learning and Achievement	Overspend	Structural shortfall in the budget for Cardfields and Schools HR and shortfall in traded income	0.285
Learning and Achievement	Overspend	Increased demand for SEND transport and personal transport budgets and impact of increased costs form new taxi contract	1.073
Learning and Achievement	Overspend	Structural shortfall in the budget following centralisation of Business Support	0.183
Learning and Achievement	Underspend	Early Years - Income and reduction in Agency staff cover	(0.087)
Learning and Achievement	Underspend	School Uniforms/ Free Schools meals/ Community of School	(0.082)
Safeguarding and Family Support	Overspend	Wrap around support cost pressures in relation to children in care (majority of this pressure is court ordered taxi transport to schools)	0.145
Safeguarding and Family Support	Overspend	Demand pressure on personal budgets in the Disabled Children's Service	0.257
Safeguarding and Family Support	Overspend	Legal costs for care proceedings. Use of agency staff for backlog of cases	0.105
Safeguarding and Family Support	Overspend	Net forecast staffing pressures in Children's Social Care	0.497
Safeguarding and Family Support	Underspend	Foster carer advertising	(0.041)
Safeguarding and Family Support	Overspend	Forecast temporary accommodation pressure in the Leaving Care Service	0.055
Safeguarding and Family Support	Underspend	Children's Social Care placements underspend. Partially due to previously projected provider uplifts not materialising and reduction in independent living forecasts	(0.875)
Safeguarding and Family Support	Overspend	Estimated SEND transport related cost pressure in relation looked after children in out of borough provision	0.157
Young Islington	Overspend	Net staffing pressures in Young Islington	0.018
Young Islington	Overspend	Cost pressure from bring youth provision at Platform back in-house	0.263
Young Islington	Overspend	Estimated overspend against the budget for secure remand	0.121
Young Islington	Underspend	Underspend against the Youth Council budget	(0.059)
Young Islington	Underspend	Underspend against Youth and Play contracts	(0.190)
Young Islington	Underspend	Underspend against Youth Justice Board budget	(0.054)
Health Commissioning	Underspend	Reduced staff costs due to secondment	(0.063)
Directorate	Additional Income	Additional Income from the Department of Education	(0.047)
Total Children and Young People			1.623
COMMUNITY WEALTH BUILDING			
New Homes and Corporate Landlord	Income shortfall	Commercial Income Shortfall	0.500
New Homes and Corporate Landlord	Overspend	Delay to delivery of Future Work savings	0.761
Inclusive Economy and Jobs	Overspend	Staffing cost pressure	0.076
Planning and Development	Overspend	Underachievement in planning application fees due to a slowdown in development. This is partly mitigated this year due to the national increase in fees chargeable.	0.112
Total Community Wealth Building			1.449
Community Engagement and Wellbeing			
Resident Experience	Unachieved Saving	Unmet savings due to proposed alignment of Resident Experience and Libraries management structures being abandoned	0.300
Resident Experience	Overspend	Agency and Overtime costs to fund the clearing of the Backlog of Complaints, including Compensation payments due to fault of the Complaints Service.	0.337
Resident Experience	Overspend	Cost of three temporary full time Customer Service agents to support the Council's Cost of Living Campaign	0.055
Resident Experience	Underspend	Staffing efficiencies across the service due to recruitment delays	(0.259)
Libraries	Overspend	Unmet vacancy factor savings due to full establishment	0.070
Culture	Overspend	Filing Income loss	0.086
Policy and Equalities	Overspend	Staffing overspend due to secondment replacement being recruited to and the seconded staff member returning to substantive role	0.060
Policy and Equalities	Overspend	Structural shortfall in relation to budgeted section 106 income and expected rental income	0.020
Cross-Department	Underspend	Adhoc underspends due to recruitment delays	(0.379)
Communications	Overspend	Islington Life Magazine external printing	0.012
Management	Overspend	Adhoc overspends across the service due to one-off costs	0.047
Management	Overspend	Senior Management overspend	0.020
Total Community Engagement and Wellbeing			0.369
ENVIRONMENT & CLIMATE CHANGE			
Business Performance & Improvement	Underspend	Underspend on employee costs due to vacancies now not being filled as part of a MTFS saving in 2024/25	(0.166)
Climate Change & Transport	Overspend	Mainly due to a shortfall in advertising income previously reported as a risk	0.210
Directorate	Underspend	Net underspend on employee costs due to part year vacancies	(0.162)
Fleet	Underspend	Net additional recharge income for workshop services	(0.309)
Greenspace & Leisure	Underspend	Higher levels of CPI rental income on the Leisure contract and parks event income offset by vacancy factor within grounds maintenance	(0.015)
Parking	Overspend	Net shortfall in Parking income streams and overspend on pay/non pay lines.	9.925
Street Operational Services	Overspend	Shortfall in income around rental / sale of containers and additional IT spend, offset by litter enforcement income as part of a new pilot contract arrangement.	0.467
Total Environment & Climate Change			9.950
HOMES & NEIGHBOURHOODS			
Housing Needs	Overspend	Temporary Accommodation: Nightly Booked/Private Sector Leasing	0.581
Housing Needs	Overspend	Bad Debt/Arrears: Case numbers in TA are rising and due to the impact of cost of living, other priorities will conflict with TA rent, resulting in increased arrears.	0.266
Housing Needs	Underspend	NRRF: No Recourse to Public Funds	(0.240)
Housing Needs	Underspend	Other Housing Needs	(0.136)
CSSR	Overspend	Compliance, Antisocial Behaviour, private sector housing, commercial services and community safety.	0.062
Civic Services	Overspend	Additional staff costs within Registrars and additional storage costs within the Mortuary service	0.127
Total H&N			0.659
PUBLIC HEALTH			
Obesity & Physical Activity	Overspend	Commissioning of 2 year pilot programme for Adult Weight Management Get Active Service.	0.089
NHS Health Checks	Overspend	Increase in activity for GP Health Checks.	0.026
Smoking & Tobacco	Underspend	Low activity numbers for stop smoking services, figures based on 2022/23	(0.057)
Public Health	Underspend	Underspend from remaining PH divisions.	(0.057)
Total Public Health			0.000
RESOURCES DIRECTORATE			
Law and Governance	Overspend	Staffing pressures in Business Support	0.174
Law and Governance	Overspend	Delayed delivery of 'back office efficiency' saving	0.371
Finance	Underspend	Vacancies across Accountancy and Revenues Teams	(0.202)
Digital Services	Overspend	Legal payment relating to a disputed contract	0.065
Total Resources			0.398
Directorates Total			19.674
CORPORATE			
Levies	Underspend	Reduced payments for London Pension Fund Authority levy	(0.646)
Levies	Underspend	Reduced payments for Transport for London Concessionary Fares	(0.357)
Provisions	Underspend	Energy Budget Provision	(1.722)
Other	Overspend	Cross-cutting savings delivery	1.423
Other	Underspend	Underspend against Pay Award Budget Provision	(0.916)
Specific Grants	Additional Income	Business Rates Levy Surplus	(0.715)
Other	Underspend	Demography Budget for Homes & Neighbourhoods not required	(0.220)
Capital Financing	Underspend	Minimum Revenue Provision underspend	(0.447)
Capital Financing	Underspend	Interest Payable Underspend	(3.259)
Capital Financing	Overspend	Variances Relating to Internal borrowing and interest on balances payable to the HRA	0.691
Capital Financing	Additional Income	Additional investment income received	(1.650)
Other	Overspend	Local Restrictions Support Grant Repayment	0.253
Other	Underspend	Other Corporate variances	0.246
Total Corporate			(7.319)
GROSS GENERAL FUND			12.355
Less: Inflation, Energy and Demand Provision			(6.962)
Less: General Corporate Contingency			(5.000)
NET GENERAL FUND			0.393

Appendix 1: 2023/24 Key Variances - Quarter 3

HOUSING REVENUE ACCOUNT DIRECTORATE/DIVISION	VARIANCE TYPE	DESCRIPTION	Overspend/ (Underspend) Quarter 3 2023/24 £m
HOUSING REVENUE ACCOUNT			
Housing Property Services	Overspend	Establishment of Damp, condensation and mould taskforce	2.713
Housing Property Services	Overspend	New burdens in relation to New Building Safety Regulations	1.800
Housing Property Services	Overspend	Rising number of Housing disrepair claims	4.234
Housing Property Services	Overspend	Increased pressure in Repairs and Maintenance	3.998
Homes & Communities	Overspend	Increasing cost of temporary accommodation for HRA tenants	0.715
Finance	Accounting adjustment	Delayed use of Revenue to fund Capital expenditure (RCCO)	(13.565)
Finance	Income overachievement	Dwelling rents and tenant service charge income	(2.472)
Finance	Overspend	Increased Leaseholder building insurance premium	2.850
Finance	Additional Income	Increased Leaseholder service charges income recovery	(1.005)
HRA	Underspend	Miscellaneous smaller variances across the HRA	(0.342)
Total Housing Revenue Account			(1.074)

Appendix 2: General Fund Revenue by Service Area

GENERAL FUND					
	Expenditure Budget	Income Budget	Net Budget	Forecast Outturn	Over/ (Under) Quarter 3
	£m	£m	£m	£m	£m
ADULT SOCIAL CARE					
Adult Social Care	2.566	(42.774)	(40.208)	(40.208)	0.000
Strategy Commissioning & Investment	46.963	(22.201)	24.762	24.762	0.000
Assurance , Strategy & Improvement	2.547	(0.256)	2.291	2.291	0.000
Operational Team	93.474	(26.658)	66.816	71.984	5.168
Provider Services	7.708	(0.962)	6.746	6.746	0.000
Total Adult Social Care	153.258	(92.851)	60.407	65.575	5.168
CHIEF EXECUTIVE'S DIRECTORATE					
Chief Executives	0.394	(0.342)	0.052	0.110	0.058
Total Chief Executive's	0.394	(0.342)	0.052	0.110	0.058
CHILDREN AND YOUNG PEOPLE					
Directorate	0.519	(1.230)	(0.712)	(0.759)	(0.047)
Learning and Achievement	247.445	(223.638)	23.807	25.141	1.334
Safeguarding and family support	60.687	(10.890)	49.797	50.097	0.300
Health Commissioning	2.024	(1.193)	0.831	0.768	(0.063)
Young Islington	10.401	(4.240)	6.161	6.260	0.099
Total Children and Young People	321.075	(241.191)	79.884	81.507	1.623
COMMUNITY WEALTH BUILDING					
New Homes and Corporate Landlord	21.207	(11.908)	9.299	10.560	1.261
Inclusive Economy and Jobs	5.419	(3.408)	2.011	2.087	0.076
Planning and Development	4.703	(3.537)	1.166	1.278	0.112
Community Financial Resilience	7.116	(2.564)	4.552	4.552	0.000
Procurement	1.512	0.000	1.512	1.512	0.000
Street Trading	0.691	(0.743)	(0.052)	(0.052)	0.000
Projects	0.646	0.000	0.646	0.646	0.000
Total Community Wealth Building	41.294	(22.160)	19.134	20.583	1.449
COMMUNITY ENGAGEMENT AND WELLBEING					
Resident Experience	6.026	(2.538)	3.488	3.922	0.434
Management	0.469	0.000	0.469	0.536	0.067
Policy, Equality and Heritage	3.638	(1.431)	2.207	2.236	0.030
Communications	1.875	(0.651)	1.224	1.119	(0.105)
Transformation	0.856	0.000	0.856	0.732	(0.123)
Libraries	4.611	(0.929)	3.682	3.752	0.071
Voluntary Community Service	3.225	(0.981)	2.244	2.243	(0.000)
Coaching	0.539	(0.372)	0.167	0.164	(0.003)
Total Community Engagement and Wellbeing	21.237	(6.902)	14.336	14.705	0.369
ENVIRONMENT & CLIMATE CHANGE					
Business Performance & Improvement	1.457	(0.567)	0.890	0.724	(0.166)
Climate Change & Transport	15.823	(11.421)	4.401	4.611	0.210
Directorate	0.865	(0.582)	0.283	0.121	(0.162)
Environment & Commercial Operations	59.239	(77.154)	(17.915)	(7.846)	10.069
Total Environment and Climate Change	77.384	(89.724)	(12.340)	(2.390)	9.950
HOMES AND NEIGHBOURHOODS					
Temporary Accommodation (Homelessness Direct)	13.922	(9.264)	4.657	4.927	0.269
Housing Needs (Homelessness Indirect)	4.686	(3.641)	1.045	1.464	0.420
Housing Strategy and Development	0.062	0.000	0.062	0.062	0.000
Housing Administration	1.176	(0.140)	1.036	1.058	0.022
No Recourse to Public Funds	1.634	(0.404)	1.229	0.989	(0.240)
ASB/Compliance	4.043	(1.585)	2.458	2.856	0.398
Private Sector Housing	1.762	(1.051)	0.711	0.510	(0.201)
Commercial Services	2.093	(0.792)	1.300	1.207	(0.094)
Community Safety	1.287	(0.684)	0.603	0.562	(0.041)
Civic Services	4.147	(4.591)	(0.445)	(0.318)	0.127
Total Homes and Neighbourhoods	34.810	(22.153)	12.657	13.316	0.659
PUBLIC HEALTH					
Children 0 - 5 Years	3.565	0.000	3.565	3.565	0.000
Children & Young People	2.482	(0.160)	2.322	2.295	(0.027)
NHS Health Checks	0.245	0.000	0.245	0.271	0.026
Obesity & Physical Activity	0.722	(0.082)	0.640	0.729	0.089
Other Public Health	10.280	(30.159)	(19.879)	(19.808)	0.071
Sexual Health	6.735	(0.794)	5.941	5.962	0.021
Smoking & Tobacco	0.737	(0.318)	0.420	0.362	(0.057)
Substance Misuse	6.747	0.000	6.747	6.624	(0.123)
Total Public Health	31.513	(31.513)	0.000	(0.000)	(0.000)
RESOURCES					

Appendix 2: General Fund Revenue by Service Area

Finance	217.341	(209.585)	7.756	7.555	(0.201)
Digital Services	20.766	(5.191)	15.575	15.717	0.142
Law and Governance	11.817	(4.296)	7.521	7.968	0.447
Human Resources	5.217	(1.701)	3.516	3.526	0.010
Total Resources	255.141	(220.773)	34.368	34.766	0.398
Directorates Total	936.105	(727.608)	208.498	228.171	19.674
CORPORATE					
Other	20.837	0.000	20.837	19.929	(0.908)
Reserves	13.518	0.000	13.518	13.518	0.000
Levies	16.369	0.000	16.369	15.338	(1.031)
Capital Financing	2.190	0.000	2.190	(0.976)	(3.166)
Specific Grants	0.000	(3.530)	(3.530)	(4.245)	(0.715)
Technical	0.000	0.000	0.000	0.000	0.000
Council Tax	0.000	(116.351)	(116.351)	(116.351)	0.000
Core Funding	0.000	(148.781)	(148.781)	(148.781)	0.000
Pensions	7.250	0.000	7.250	5.750	(1.500)
Total Corporate Items	60.165	(268.661)	(208.498)	(215.818)	(7.319)
TOTAL GENERAL FUND	996.270	(996.270)	(0.000)	12.353	12.355
Less: Inflation, Energy, and Demand Contingency					(6.962)
Less: General Corporate Contingency					(5.000)
NET GENERAL FUND					0.393

Housing Revenue Account (HRA)

HOUSING REVENUE ACCOUNT(HRA)			
Service Area	Net Budget	Forecast Outturn	Over/(Under) Spend Outturn
	£m	£m	£m
Dwelling Rents	(181.340)	(183.510)	(2.170)
Tenant Service Charges	(23.270)	(23.573)	(0.303)
Non Dwelling Rents	(1.384)	(1.490)	(0.106)
Heating Charges	(4.584)	(6.160)	(1.576)
Leaseholder Charges	(19.042)	(20.046)	(1.004)
Parking Income	(2.138)	(2.287)	(0.149)
PFI Credits	(6.140)	(6.140)	0.000
Interest Receivable	(0.643)	(0.643)	0.000
Contribution from the General Fund	(0.816)	(0.816)	0.000
Transfer from HRA Reserves	0.000	0.000	0.000
Other Income	(0.500)	(0.500)	0.000
Income	(239.857)	(245.165)	(5.308)
Repairs and Maintenance	46.582	52.793	6.211
General Management	63.625	75.475	11.850
PFI Payments	14.598	14.748	0.150
Special Services	33.309	36.461	3.152
Rents, Rates, Taxes and Other Charges	1.024	1.302	0.278
Capital Financing Costs	18.231	18.814	0.583
Depreciation (mandatory transfer to Major Repairs Reserve)	35.212	35.212	0.000
Bad Debt Provisions	3.247	3.247	0.000
Contingency	7.594	3.169	(4.425)
Revenue contributions to Capital expenditure	15.215	1.650	(13.565)
Transfer to HRA Reserves	1.220	2.294	1.074
Expenditure	239.857	245.165	5.308
(Surplus)/Deficit	0.000	0.000	0.000

Inter-Directorate Virements/Movements 2023/24

Inter-Directorate Virements/Movements 2023/24

Description	Adults	Chief Executive	CWB	Childrens	CEW	Housing	Environment	Resources	Public Health	Corporate	Net Total
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Original Budget (at Budget Setting)	52.232	1.327	21.312	87.595	8.564	7.888	0.497	35.147	0.000	(214.561)	0.000
SLT Restructure	0.000	(1.284)	(0.118)	(3.294)	5.030	4.093	(4.028)	(0.677)	0.000	0.277	0.000
Revised Opening Budget	52.232	0.043	21.194	84.302	13.594	11.981	(3.531)	34.470	0.000	(214.284)	0.000
One off Growth	0.000	0.000	0.000	0.000	0.015	0.000	0.000	0.000	0.000	(0.015)	0.000
Cross-cutting savings	0.000	0.000	(0.162)	(0.205)	(0.025)	(0.069)	(0.139)	(0.851)	0.000	1.450	0.000
Other (e.g. recharges, structural)	0.255	0.000	0.340	(0.384)	(0.087)	0.000	0.000	0.506	0.000	(0.630)	0.000
Demographic Growth	6.830	0.000	0.000	1.077	0.000	0.558	0.000	0.000	0.000	(8.465)	0.000
Pay Award	1.506	0.009	1.277	3.070	0.942	0.649	3.006	1.912	0.000	(12.369)	0.000
Technical Adjustment	(0.416)	0.000	(3.515)	(7.976)	(0.103)	(0.090)	(12.047)	(1.667)	0.000	25.815	0.000
Current Budget	60.407	0.052	19.133	79.884	14.335	13.028	(12.711)	34.370	0.000	(208.499)	0.000

APPENDIX 3 - DELIVERY PROGRESS OF 2023/24 BUDGET AGREED SAVINGS

TOTAL		10.995	5.019	2.818	7.483	0.258	3.294
Directorate	Summary Description	Planned Delivery			Amount delivered in 2023/24 £m	Amount undelivered but offset by other variances 2023/24 £m	Amount undelivered £m
		2023/24 £m	2024/25 £m	2025/26 £m			
Adult Social Care	The introduction of a 7 day 'Recovery Model' of home care to reduce the demand for ongoing care services.	0.855	0.939	0.563	0.798	-	0.057
Adult Social Care	The introduction of the new in-house re-ablement service will increase available capacity, increase face to face resident contact, increase the potential to maximise more peoples independence through a greater emphasis on strength based practise, reduce care packages and therefore reduce the demand for ongoing care services.	0.862	0.356	0.213	0.254	-	0.608
Adult Social Care	Review of Mental Health contracted services to deliver good outcomes for residents and value for money.	0.040	0.125	0.000	0.040	-	-
Adult Social Care	Review housing related floating support contract to reduce inefficiencies such as duplication of provision and deliver value for money.	0.000	0.120	0.000	-	-	-
Adult Social Care	Refresh of older people's day services to provide more choice to residents and therefore reducing the need for homecare during the day.	0.183	0.000	0.100	-	0.183	-
Adult Social Care	Improved price negotiations with providers to enable better value for money care packages and placements.	0.100	0.000	0.000	0.140	-	-
Adult Social Care	Increase the take-up of Shared Lives which allows a more cost-effective way of delivering support compared to traditional support solutions.	0.050	0.000	0.000	0.050	-	-
Children and Young People	Pupil Services: 1) Elective Home Education - charging of general fund post to the DSG. 2) SEND transport Increase the use of flexible personal budgets and greater choice, including independent travel training for older children. Review the cost of the commissioned routes such as taxi / minibus runs, existing contracts and eligibility criteria.	0.080	0.080	0.000	-	-	0.080
Children and Young People	Funding swaps from the general fund to the Family Hub and Start For Programme funding - for services such as advice for parents, perinatal mental health and home learning environment training.	0.210	0.000	0.000	0.210	-	-
Children and Young People	Lunch Bunch - Activity for 5-16s to be funded through the Holiday Activities and Food grant instead of using the Lunch Bunch budget.	0.140	0.000	0.000	0.140	-	-
Children and Young People	Bright Start - Streamlining the budgets allocated to each locality.	0.051	0.000	0.000	0.051	-	-
Children and Young People	Bright Start - Removal of hosting budgets from the 5 Council maintained children's centre nurseries	0.106	0.000	0.000	0.106	-	-
Children and Young People	Review of operating model in Children's Services to make efficiency savings by realigning the service to meet service needs at lower cost	0.199	0.077	0.027	0.199	-	-
Children and Young People	Adopt London North (Regional Adoption Arrangements) - review of partnership arrangement to develop new cost sharing arrangements with partners	0.102	0.000	0.000	0.102	-	-
Children and Young People	Reduction in scale of the motivational practice model in line with reduction in demand and budget and realignment of model to better reflect need and meet the requirements of the Children's Social Care Review once in force. Phase 1 saving of £0.500m in 2022/23. Phase 2 will deliver further savings of £0.220m in 2024/25 and 2025/26 based on remodelling of provision across localities	0.500	0.220	0.220	0.500	-	-
Children and Young People	Investment in the House Project as a permanent service in Islington	0.019	0.000	0.000	0.019	-	-
Community Engagement and Wellbeing	Alignment of management structures across Access Islington & Libraries to secure greater efficiency whilst maintaining quality service delivery	0.300	0.000	0.000	-	-	0.300
Community Engagement and Wellbeing	Redirecting money from commissioning budgets into the new Voluntary & Community Sector (VCS) grants programme to ensure local and more efficient delivery of services through our local VCS organisations	0.000	0.000	0.150	-	-	-
Community Wealth Building	Council Tax Support (CTS) - banded scheme. CTS is currently based on a discount of up to 95% for working age households. The Council proposing moving to a banded scheme for working age households, offering varying levels of discount linked to financial need. This will allow the CTS scheme to be better targeted on households most in need. A banded scheme would also be simpler to administer, generating a cost saving. All changes to CTS require public consultation and Full Council approval, so the saving is targeted from 2024/25.	0.000	0.200	0.000	-	-	-
Community Wealth Building	New administrative fee for adult social care self-funders who secure social care via the council. Introducing a new charge would require public consultation, so the full year income target would be achieved by 2024/25	0.040	0.040	0.000	0.040	-	-
Community Wealth Building	New administrative charge for Appointeeships, where the council manages benefits income on behalf of adult social care users. Introducing a new charge would require public consultation, so the full year income target would be achieved by 2024/25	0.040	0.040	0.000	0.040	-	-
Community Wealth Building	The Council is developing its long term approach to flexible and hybrid working - the FutureWork Programme. This work has identified excess office space which will be released to generate both cost savings and additional income, as well as creating opportunities to build new Council homes.	0.836	0.793	0.069	0.075	-	0.761
Community Wealth Building	Corporate Landlord Services - deliver resourcing and purchasing efficiencies through the consolidation and rationalisation of services.	0.075	0.000	0.000	-	0.075	-
Community Wealth Building	Increase in statutory Pavement License Fees in line with central government legislation.	0.000	0.015	0.000	-	-	-
Community Wealth Building	Secure additional compliance funding for Town Centre Management arrangements in Nags Head and Archway town centres.	0.000	0.050	0.050	-	-	-
Community Wealth Building	Restructuring Street Trading to support a more streamlined and efficient service.	0.030	0.000	0.000	0.030	-	-
Resources	Making the organisation more efficient by restructuring back office services to reduce costs and improve services.	0.500	0.000	0.000	0.129	-	0.371
Cross-Cutting	Reduction in departmental senior management costs across the council.	0.440	0.000	0.000	0.233	-	0.207
Cross-Cutting	Voluntary Enhanced Business Efficiency and Redundancy Scheme across the council.	2.000	0.000	0.000	2.000	-	-

APPENDIX 3 - DELIVERY PROGRESS OF 2023/24 BUDGET AGREED SAVINGS

Directorate	Summary Description	Planned Delivery			Amount delivered in 2023/24 £m	Amount undelivered but offset by other variances 2023/24 £m	Amount undelivered £m
		2023/24 £m	2024/25 £m	2025/26 £m			
Environment and Climate Change	Non-sports Park keepers' winter provision re-purposed to grounds maintenance and other front-line service activities.	0.073	0.000	0.000	0.073	-	-
Environment and Climate Change	Revise Street Cleansing and Enforcement operations to meet the needs of the borough.	0.000	0.379	0.000	-	-	-
Environment and Climate Change	Additional enforcement operations to increase the level of littering enforcement and other environmental enforcement.	0.000	0.478	0.000	-	-	-
Environment and Climate Change	Improve debt recovery of Penalty Charge Notices. This will be achieved by strengthening the debt management function, enabling the council to review debt cases more effectively and efficiently before they are passed to the council's specialist parking debt recovery contractors, reducing council costs.	0.150	0.025	0.025	0.150	-	-
Environment and Climate Change	Improve process workflows and data metrics through the use of a 'hosted' parking system, giving access to greater functionality not available in the current system. This will enable intelligence-led enforcement and increased productivity.	0.200	0.000	0.000	0.200	-	-
Environment and Climate Change	Integration of the appeals processing and correspondence staff into the parking services contract, with the saving generated from improved productivity as part of a larger 'back-office' operation and reduced accommodation costs.	0.075	0.075	0.000	-	-	0.075
Environment and Climate Change	Accelerated vehicle purchases funded from the existing capital programme to reduce hire/leasing costs charged to the revenue account.	0.120	0.140	0.140	0.120	-	-
Environment and Climate Change	Increase in net Fixed Penalty Notice income following the proposed recruitment of an additional Streetworks Inspector to support highways enforcement.	0.030	0.000	0.000	0.030	-	-
Environment and Climate Change	Additional filming income via the Filmfixer contract.	0.050	0.000	0.000	-	-	0.050
Environment and Climate Change	Implementation of a commercial waste and recycling strategy to increase commercial customers and recycling.	0.000	0.000	0.250	-	-	-
Environment and Climate Change	Increasing Controlled Parking Zones (CPZ) controllable hours on a Saturday in 11 CPZ areas.	0.280	0.120	0.000	-	-	0.280
Environment and Climate Change	Reducing energy consumption and costs in Street lighting by replacement of older technology street lights.	0.030	0.010	0.000	0.030	-	-
Environment and Climate Change	Bunhill Heat and Power Network - income generated from the sale of heat and electricity.	0.031	0.000	0.000	-	-	0.031
Environment and Climate Change	Review of measures to reduce vehicle emissions and improve air quality.	0.303	0.000	0.000	0.303	-	-
Environment and Climate Change	Capture illegal parking suspensions, upholding current fees and charges for suspending parking bays.	0.020	0.000	0.000	0.020	-	-
Environment and Climate Change	Streamlining of services across Street Works, Highways and the Energy Team.	0.096	0.000	0.000	0.096	-	-
Environment and Climate Change	Create single team to support licensing, street trading, land charges, naming and numbering with automation through a new back office system.	0.030	0.000	0.000	0.030	-	-
Environment and Climate Change	Removal of non-operational parking machines, allowing the budget for these works to be removed.	0.175	0.000	0.000	0.175	-	-
Homes and Neighbourhoods	Align the operations of the out of hours Anti-Social Behaviour service and the commissioned Patrolling and ASB Enforcement service (currently operated by Parkguard) to achieve efficiency savings	0.000	0.030	0.040	-	-	-
Homes and Neighbourhoods	Reconfigure and target the Out of Hours, Anti-Social Behaviour and Noise Service, changing the service timings.	0.050	0.100	0.000	-	-	0.050
Homes and Neighbourhoods	Improving night-time waste crime enforcement.	0.050	0.050	0.000	-	-	0.050
Homes and Neighbourhoods	Temporary Accommodation (TA) a range of measures to be put in place that aim to both reduce the cost of the provision of TA (e.g. by using lower cost accommodation) and managing demand by expanding homelessness prevention strategies.	0.374	0.407	0.511	-	-	0.374
Public Health	Introduce targeted offer of oral health fluoride varnish within Children's Centres and Primary Schools.	0.000	0.000	0.060	-	-	-
Public Health	Driving greater cost savings into our Public Health (PH) commissioned contracts thereby releasing PH grant to be re-invested in other eligible PH spend across the Council.	0.500	0.000	0.000	0.500	-	-
Resources	Reduced costs of the Finance service, through the consolidation of systems, improvements in processes and development of staff to deliver a more efficient service.	0.000	0.050	0.300	-	-	-
Resources	Additional Legal income from s.42 Notices (leaseholder lease extensions and other requests), s.106 Agreements (covering development contributions) and Right to Buy applications.	0.100	0.050	0.050	0.100	-	-
Resources	Digital Services Future Operating Model - modernisation towards hosting in the cloud will require different levels of support.	0.300	0.000	0.000	0.300	-	-
Resources	Digital Services third party contract consolidation and efficiencies.	0.200	0.000	0.000	0.200	-	-
Resources	Reduced costs of the Human Resources service, by improving systems and processes.	0.000	0.050	0.050	-	-	-
TOTAL		10.995	5.019	2.818	7.483	0.258	3.294

Appendix 4: Capital Programme 2023/24 Q3 Monitor

Area of Programme	Scheme Title	2023/24 Revised Budget at Budget Council 2024 £m	Actuals to 31.12.2023 £m	Forecast Outturn at Q3 £m	Forecast Variance to Budget £m	Recommended Changes to Current Budget					2023/24 Proposed Budget following Adjustments for Agreement £m	Forecast Variance to Proposed Budget £m
						Requested Slippage £m	Requested Acceleration £m	Requested Additions £m	Requested Reduction £m	Virements £m		
CWB	16-18 Hornsey Road	0.330	0.109	0.330	-	-	-	-	-	-	0.330	-
	Adventure Playgrounds - Cornwallis Adventure Playground	0.229	0.262	0.319	0.090	-	-	-	-	-	0.229	0.090
CWB	Adventure Playgrounds - Martin Luther King	0.177	0.243	0.255	0.078	-	-	-	-	-	0.177	0.078
CWB	Early Years and Children's Centres	0.068	0.008	0.068	-	-	-	-	-	-	0.068	-
CWB	Hayward Adventure Playground	0.025	-	-	(0.025)	(0.025)	-	-	-	-	-	-
CWB	High Needs Provision Allocation	0.310	0.113	0.310	-	-	-	-	-	-	0.310	-
CWB	Schools - Tufnell Park School Expansion	0.020	-	-	(0.020)	-	-	-	(0.020)	-	-	-
CWB	Lift Building Development	0.477	0.171	0.281	(0.196)	(0.196)	-	-	-	-	0.281	-
CWB	Packington Nursery Expansion	0.180	0.010	-	(0.180)	(0.180)	-	-	-	-	-	-
CWB	Primary Schools Condition Schemes/Schools Modernisation SEN - New River College SEND/Elthorne	1.894	0.335	0.425	(1.469)	(1.469)	-	-	-	-	0.425	-
CWB	Prior Weston Primary School Playground Redevelopment	0.070	0.019	0.035	(0.035)	(0.035)	-	-	-	-	0.035	-
CWB	Schools - Schools Condition Schemes	2.500	1.366	1.700	(0.800)	(0.800)	-	-	-	-	1.700	-
CWB	The Zone Youth Club - Refurbishment and Reconfiguration	0.157	0.127	0.157	-	-	-	-	-	-	0.157	-
CWB	Toffee Park & Radnor St Gardens	0.123	0.206	0.300	0.177	-	0.177	-	-	-	0.300	-
CWB	Finsbury Leisure Centre Redevelopment	1.200	0.651	0.959	(0.241)	(0.241)	-	-	-	-	0.959	-
CWB	Adult social care commissioned services	0.028	-	0.028	-	-	-	-	-	-	0.028	-
CWB	Compliance and Modernisation	3.000	1.053	2.832	(0.168)	-	-	-	-	-	3.000	(0.168)
CWB	Fully Funded Small S106/CIL Schemes	4.586	1.180	1.600	(2.986)	(2.986)	-	-	-	-	1.600	-
CWB	Disability/Accessibility Works	0.850	0.437	0.650	(0.200)	(0.200)	-	-	-	-	0.650	-
CWB	Future Work Phase 2	3.180	0.841	1.332	(1.848)	(1.848)	-	-	-	-	1.332	-
CWB	Libraries - Islington Museum and Local History Centre	0.170	0.006	0.015	(0.155)	(0.155)	-	-	-	-	0.015	-
CWB	Libraries - South Library	0.307	0.015	-	(0.307)	(0.307)	-	-	-	-	-	-
CWB	Libraries Modernisation	0.048	-	-	(0.048)	(0.048)	-	-	-	-	-	-
CWB	Mildmay Library	0.300	0.055	0.095	(0.205)	(0.205)	-	-	-	-	0.095	-
CWB	Vorley Road Library	0.084	-	0.010	(0.074)	(0.074)	-	-	-	-	0.010	-
CWB	Chapel Market	1.101	0.432	1.101	-	-	-	-	-	-	1.101	-
CWB	Greenspaces - Barnard Park Renewal	1.300	0.396	1.200	(0.100)	(0.100)	-	-	-	-	1.200	-
CWB	Greenspaces - Bingfield Park (including Crumbles Castle legacy)	0.821	0.679	0.948	0.127	-	0.127	-	-	-	0.948	(0.000)
CWB	Greenspaces - Highbury Bandstand/Highbury Fields	0.034	0.048	0.085	0.051	-	0.051	-	-	-	0.085	-

Appendix 4: Capital Programme 2023/24 Q3 Monitor

Area of Programme	Scheme Title	2023/24 Revised Budget at Budget Council 2024 £m	Actuals to 31.12.2023 £m	Forecast Outturn at Q3 £m	Forecast Variance to Budget £m	Recommended Changes to Current Budget					2023/24 Proposed Budget Adjustments for Agreement £m	Forecast Variance to Proposed Budget £m
						Requested Slippage £m	Requested Acceleration £m	Requested Additions £m	Requested Reduction £m	Virements £m		
CWB	Greenspaces - Park Improvements	-	-	-	-	-	-	-	-	-	-	-
CWB	Isledon Road Gardens	0.424	0.018	0.030	(0.394)	(0.394)	-	-	-	-	0.030	-
CWB	Wray Crescent Cricket Pavilion	0.412	0.005	0.080	(0.332)	(0.332)	-	-	-	-	0.080	-
CWB	29-33 Old Street	0.400	0.001	-	(0.400)	(0.400)	-	-	-	-	-	-
CWB	7 Automated Public Toilets	0.200	0.045	0.100	(0.100)	(0.100)	-	-	-	-	0.100	-
CWB	Resident Experience	0.330	-	0.330	-	-	-	-	-	-	0.330	-
CWB	Childcare Expansion	0.245	-	-	(0.245)	(0.245)	-	-	-	-	-	-
CWB	Family Hub	0.072	0.005	0.045	(0.027)	(0.027)	-	-	-	-	0.045	-
CWB	Newington Barrow Way Works	0.234	-	0.234	-	-	-	-	-	-	0.234	-
CWB	UKSPF (shared prosperity fund)	0.245	-	0.100	(0.145)	(0.145)	-	-	-	-	0.100	-
	Community Wealth Building Total	26.131	8.838	15.954	(10.177)	(10.512)	0.355	-	(0.020)	-	15.954	0.000
Environment	Bunhill Energy Centre Phase 2	0.796	0.595	0.796	-	-	-	-	-	-	0.796	-
Environment	Clerkenwell Green	0.945	0.260	0.705	(0.240)	(0.240)	-	-	-	-	0.705	-
Environment	Corporate CCTV Upgrade	1.200	0.123	0.556	(0.644)	(0.644)	-	-	-	-	0.556	-
Environment	Energy - LED Lighting Upgrades	-	-	-	-	-	-	-	-	-	-	-
Environment	Energy - Retrofitting Existing Council Buildings	(0.000)	-	-	0.000	-	-	-	-	-	(0.000)	0.000
Environment	Energy - Solar Panels on Corporate Buildings	-	-	-	-	-	-	-	-	-	-	-
Environment	Energy - Decarbonisation Schemes	4.546	2.165	4.036	(0.510)	(0.510)	-	-	-	-	4.036	-
Environment	Extension of energy network to Highbury West incl Harvist Estate	-	-	-	-	-	-	-	-	-	-	-
Environment	External S106/CIL Schemes	0.404	-	0.404	-	-	-	-	-	-	0.404	-
Environment	Greening the Borough	0.400	0.158	0.400	-	-	-	-	-	-	0.400	-
Environment	GreenSCIES (New River Heat Network)	0.094	0.054	0.094	-	-	-	-	-	-	0.094	-
Environment	Greenspaces - 3G Football Pitch Replacement	-	-	-	-	-	-	-	-	-	-	-
Environment	Greenspaces - New River Walk	-	0.353	-	-	-	-	-	-	-	-	-
Environment	Highways - Highways	1.536	0.427	1.536	-	-	-	-	-	-	1.536	-
Environment	Islington Heat Networks	-	-	-	-	-	-	-	-	-	-	-
Environment	Leisure - Floodlight Upgrades	-	-	-	-	-	-	-	-	-	-	-
Environment	Leisure - Sobell Leisure Centre	0.428	0.517	0.700	0.272	-	-	-	-	-	0.428	0.272
Environment	Leisure - Strategic Provision	1.115	(0.000)	0.050	(1.065)	(0.793)	-	-	-	-	0.322	(0.272)
Environment	Leisure - Tufnell Park all-weather pitch	0.196	0.088	0.115	(0.081)	(0.081)	-	-	-	-	0.115	-
Environment	People Friendly Streets - Liveable Neighbourhoods, Low Traffic Neighbourhoods & School Streets	2.738	0.885	2.738	-	-	-	-	-	-	2.738	-
Environment	Public Realm - Fortune Street Area	0.528	0.017	0.164	(0.364)	(0.364)	-	-	-	-	0.164	-
Environment	Public Realm - Kings Square Shopping Area Public Space	0.440	0.001	0.045	(0.395)	(0.395)	-	-	-	-	0.045	-
Environment	Public Realm - Old Street/Clerkenwell Road	0.018	-	-	(0.018)	(0.018)	-	-	-	-	-	-

Appendix 4: Capital Programme 2023/24 Q3 Monitor

Area of Programme	Scheme Title	2023/24 Revised Budget at Budget Council 2024 £m	Actuals to 31.12.2023 £m	Forecast Outturn at Q3 £m	Forecast Variance to Budget £m	Recommended Changes to Current Budget					2023/24 Proposed Budget following Adjustments for Agreement £m	Forecast Variance to Proposed Budget £m
						Requested Slippage £m	Requested Acceleration £m	Requested Additions £m	Requested Reduction £m	Virements £m		
Environment	Public Realm - St Johns Street Public Realm Improvements	1.004	0.059	0.070	(0.934)	(0.934)	-	-	-	-	0.070	-
Environment	Recycling Site Improvement & Estate recycling and refuse bin storage accelerated improvement programme	-	-	-	-	-	-	-	-	-	-	-
Environment	Street Lighting - LED upgrades	0.198	-	0.198	-	-	-	-	-	-	0.198	-
Environment	Traffic & Parking - T&E Cycle Schemes	0.450	0.019	0.450	-	-	-	-	-	-	0.450	-
Environment	Traffic & Parking - T&E EV Charging Points	0.215	0.176	0.270	0.055	-	0.055	-	-	-	0.270	-
Environment	Traffic & Parking - T&E Safety Schemes	0.455	0.372	0.455	-	-	-	-	-	-	0.455	-
Environment	Traffic & Parking - T&E Traffic Enforcement/Parking	0.290	0.029	0.290	-	-	-	-	-	-	0.290	-
Environment	Parking - Extension of CPZ	-	-	-	-	-	-	-	-	-	-	-
Environment	Vehicle fleet electrification (infrastructure)	0.999	0.436	0.770	(0.229)	(0.229)	-	-	-	-	0.770	-
Environment	Vehicle Replacement	2.908	1.178	2.908	0.000	-	-	-	-	-	2.908	0.000
Environment	Mull Walk & Pritchard Court - Welfare facilities upgrade	0.052	-	0.052	-	-	-	-	-	-	0.052	-
Environment	People-friendly Streets borough-wide roll out - Camera enforcement	0.400	-	0.400	-	-	-	-	-	-	0.400	-
Environment	Food Waste Collection	-	-	-	-	-	-	-	-	-	-	-
Environment	Air Quality Programme	0.326	-	0.326	-	-	-	-	-	-	0.326	-
Environment	Bus Priority Delivery Portfolio	0.175	-	0.175	-	-	-	-	-	-	0.175	-
Environment	Corridors	0.073	-	0.073	-	-	-	-	-	-	0.073	-
Environment	Cycleways Network Delivery Programme	1.552	-	1.552	-	-	-	-	-	-	1.552	-
Environment	Cycling Parking	0.106	-	0.106	-	-	-	-	-	-	0.106	-
Environment	Sobell Leisure Centre	2.000	-	2.000	-	-	-	-	-	-	2.000	-
Environment	Ironmonger Row Baths	7.000	3.015	7.000	-	-	-	-	-	-	7.000	-
Environment	Refuse Vehicles	0.140	-	0.140	-	-	-	-	-	-	0.140	-
Environment	Decarbonisation - Grant Match Funding	-	-	-	-	-	-	-	-	-	-	-
Environment	Bunhill Heat Network Extension	0.141	-	0.141	-	-	-	-	-	-	0.141	-
	Environment Total	33.867	10.926	29.715	(4.152)	(4.208)	0.055	-	-	-	29.714	0.000
Housing - GF	Telfer House, EC1 - Current New Build	0.499	0.038	0.132	(0.367)	(0.367)	-	-	-	-	0.132	0.000
Housing - GF	Moreland School/Kings Square - Current New Build	0.112	0.007	0.013	(0.099)	(0.099)	-	-	-	-	0.013	(0.000)
Housing - GF	Elthorne & Sunken Pitch & Community Centre - Current New Build	2.989	1.344	2.375	(0.614)	(0.614)	-	-	-	-	2.375	(0.000)
Housing - GF	Dixon Clark Court - Current New Build	1.267	0.846	1.227	(0.040)	(0.040)	-	-	-	-	1.227	0.000
Housing - GF	Dovercourt Estate 1&2 - Current New Build	0.009	-	0.003	(0.006)	(0.006)	-	-	-	-	0.003	0.000
Housing - GF	Crouch Hall Crt - Laundry/Hanley Crouch - Current New Build	0.061	0.014	0.014	(0.047)	(0.047)	-	-	-	-	0.014	(0.000)

Appendix 4: Capital Programme 2023/24 Q3 Monitor

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						Requested Slippage £m	Requested Acceleration £m	Requested Additions £m	Requested Reduction £m	Virements £m		
Housing - GF	173 Highbury Quadrant - Current New Build	0.283	0.143	0.283	(0.000)	-	-	-	-	-	0.283	(0.000)
Housing - GF	Elmore & Lindsey - Current New Build	0.089	0.037	0.082	(0.007)	(0.007)	-	-	-	-	0.082	(0.000)
Housing - GF	Finsbury Leisure Centre - Pipeline New Build	1.795	-	1.240	(0.555)	(0.555)	-	-	-	-	1.240	0.000
Housing - GF	Vorley Road - Pipeline New Build	0.451	0.063	0.093	(0.358)	(0.358)	-	-	-	-	0.093	(0.000)
Housing - GF	Bemerton South /Orkney Hse - Pipeline New Build	0.387	0.170	0.189	(0.198)	(0.198)	-	-	-	-	0.189	0.000
	Housing General Fund Total	7.942	2.661	5.651	(2.291)	(2.291)	-	-	-	-	5.651	(0.000)
	General Fund Total	67.940	22.425	51.319	(16.620)	(17.011)	0.411	-	(0.020)	-	51.319	0.000
Housing - HRA	Thriving Neighbourhoods Scheme	3.641	1.562	2.907	(0.734)	(0.734)	-	-	-	-	2.907	-
Housing - HRA	Retrofitting Existing Council Housing Stock	-	-	-	-	-	-	-	-	-	-	-
Housing - HRA	Housing Revenue Account Major Works and Improvements	48.675	28.713	53.790	5.115	-	5.115	-	-	-	53.790	-
Housing - HRA	Andover Estate - Current New Build	11.744	7.717	11.130	(0.614)	(0.614)	-	-	-	-	11.130	(0.000)
Housing - HRA	Park View - Current New Build	8.797	4.875	6.833	(1.964)	(1.964)	-	-	-	-	6.833	(0.000)
Housing - HRA	Telfer House, EC1 - Current New Build	1.142	0.080	0.286	(0.856)	(0.366)	-	-	-	-	0.776	(0.490)
Housing - HRA	Wedmore - Current New Build	0.223	0.087	0.143	(0.080)	(0.080)	-	-	-	-	0.143	(0.000)
Housing - HRA	Moreland School/Kings Square - Current New Build	0.255	0.017	0.030	(0.225)	(0.225)	-	-	-	-	0.030	0.000
Housing - HRA	Elthorne & Sunken Pitch & Community Centre - Current New Build	3.367	1.456	2.590	(0.777)	(0.777)	-	-	-	-	2.590	0.000
Housing - HRA	Dixon Clark Court - Current New Build	2.640	1.642	2.366	(0.274)	(0.274)	-	-	-	-	2.366	(0.000)
Housing - HRA	Charles Simmons House - Current New Build	0.608	0.550	0.674	0.066	-	-	-	-	-	0.608	0.066
Housing - HRA	Windsor Street Car Pk/Garages - Current New Build	3.937	2.912	4.283	0.346	-	0.238	-	-	-	4.175	0.108
Housing - HRA	Dovercourt Estate 1&2 - Current New Build	0.023	-	0.014	(0.009)	(0.009)	-	-	-	-	0.014	0.000
Housing - HRA	Beaumont Rise - Current New Build	6.027	1.399	1.941	(4.086)	(4.086)	-	-	-	-	1.941	0.000
Housing - HRA	173 Highbury Quadrant - Current New Build	0.584	0.428	0.652	0.068	-	0.068	-	-	-	0.652	0.000
Housing - HRA	Harvest Estate - Current New Build	0.730	0.500	0.630	(0.100)	(0.100)	-	-	-	-	0.630	0.000
Housing - HRA	Elmore & Lindsey - Current New Build	0.178	0.061	0.133	(0.045)	(0.045)	-	-	-	-	0.133	(0.000)
Housing - HRA	Redbrick Estate - Current New Build	(0.163)	-	0.153	0.316	-	-	-	-	-	(0.163)	0.316
Housing - HRA	Finsbury Leisure Centre - Pipeline New Build	1.850	1.166	1.279	(0.571)	(0.178)	-	-	-	-	1.672	(0.393)
Housing - HRA	Vorley Road - Pipeline New Build	0.477	0.063	0.098	(0.379)	-	-	-	-	-	0.477	(0.379)

Appendix 4: Capital Programme 2023/24 Q3 Monitor

Area of Programme	Scheme Title	2023/24 Revised Budget at Budget Council 2024 £m	Actuals to 31.12.2023 £m	Forecast Outturn at Q3 £m	Forecast Variance to Budget £m	Recommended Changes to Current Budget					2023/24 Proposed Budget following Adjustments for Agreement £m	Forecast Variance to Proposed Budget £m
						Requested Slippage £m	Requested Acceleration £m	Requested Additions £m	Requested Reduction £m	Virements £m		
Housing - HRA	Bremerton South /Orkney Hse - Pipeline New Build	0.537	0.170	0.263	(0.274)	-	-	-	-	-	0.537	(0.274)
Housing - HRA	Tier 2 Pipeline Schemes - Pipeline New Build	0.500	0.203	1.546	1.046	-	-	-	-	-	0.500	1.046
Housing - HRA	Property Acquisitions	71.802	15.473	46.237	(25.565)	(25.565)	-	-	-	-	46.237	-
	HRA Total	167.574	69.073	137.978	(29.596)	(35.017)	5.421	-	-	-	137.978	(0.000)
	Total Capital Programme	235.514	91.498	189.297	(46.216)	(52.028)	5.832	-	(0.020)	-	189.297	0.000

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Appendix 5: Multi-Year Capital Programme

Scheme Title	Strategic Priority	Expenditure Budget						Funding						
		2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2027/28 - 2033/34 Budget	Total	Grant Funding	S106/ Local CIL	Strategic CIL	Capital Receipts	Revenue Contributions & Other	Borrowing	Total Funding
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
16-18 Hornsey Road	Fairer Together	0.330	-	-	-	-	0.330	-	-	-	-	-	(0.330)	(0.330)
Adventure Playgrounds - Cornwallis Adventure Playground	Child-Friendly Islington	0.229	-	-	-	-	0.229	-	-	-	-	-	(0.229)	(0.229)
Adventure Playgrounds - Martin Luther King	Child-Friendly Islington	0.177	-	-	-	-	0.177	-	(0.002)	-	-	-	(0.175)	(0.177)
Early Years and Children's Centres	Child-Friendly Islington	0.068	-	-	-	-	0.068	-	-	-	-	-	(0.068)	(0.068)
Hayward Adventure Playground	Child-Friendly Islington	(0.000)	1.434	-	-	-	1.434	(0.295)	(0.283)	-	-	-	(0.856)	(1.434)
High Needs Provision Allocation	Child-Friendly Islington	0.310	2.229	2.229	2.228	-	6.996	(6.996)	-	-	-	-	-	(6.996)
Schools - Tufnell Park School Expansion	Child-Friendly Islington	-	-	-	-	-	-	-	-	-	-	-	-	-
Lift Building Development	Community Wealth Building	0.281	0.196	-	-	-	0.477	-	-	-	-	-	(0.477)	(0.477)
Packington Nursery Expansion	Child-Friendly Islington	-	0.420	-	-	-	0.420	-	-	-	-	-	(0.420)	(0.420)
New River College SEND/Eithorne	Child-Friendly Islington	0.425	3.365	-	-	-	3.790	(1.717)	-	-	-	-	(2.073)	(3.790)
Prior Weston Primary School Playground Redevelopment	Child-Friendly Islington	0.035	0.353	-	-	-	0.388	-	(0.388)	-	-	-	-	(0.388)
Schools - Schools Condition Schemes	Child-Friendly Islington	1.700	3.469	1.400	1.400	8.400	16.369	(14.573)	-	-	-	-	(1.796)	(16.369)
The Zone Youth Club	Child-Friendly Islington	0.157	-	-	-	-	0.157	-	(0.107)	-	-	-	(0.050)	(0.157)
Toffee Park & Radnor St Gardens	Child-Friendly Islington	0.300	2.635	0.233	-	-	3.168	-	(1.512)	-	-	-	(1.656)	(3.168)
Finsbury Leisure Centre Redevelopment	Community Wealth Building	0.959	1.969	10.922	16.342	2.369	32.561	-	(0.426)	(1.276)	-	-	(30.859)	(32.561)
Adult social care commissioned services	Greener, Healthier Islington	0.028	-	-	-	-	0.028	-	-	-	-	-	(0.028)	(0.028)
Compliance and Modernisation	Community Wealth Building	3.000	2.188	1.938	1.937	7.970	17.033	-	-	-	-	-	(17.033)	(17.033)
Fully Funded Small S106/CIL Schemes	Greener, Healthier Islington	1.600	2.986	-	-	-	4.586	-	(4.586)	-	-	-	-	(4.586)
Disability/Accessibility Works	Fairer Together	0.650	1.200	1.000	1.150	-	4.000	-	-	-	-	-	(4.000)	(4.000)
Future Work Phase 2	Community Wealth Building	1.332	1.858	-	-	-	3.190	(0.043)	-	-	-	-	(3.147)	(3.190)
Libraries - Islington Museum and Local History Centre	Community Wealth Building	0.015	0.329	-	-	-	0.344	-	(0.070)	-	-	-	(0.274)	(0.344)
Libraries - South Library	Community Wealth Building	-	0.307	-	-	-	0.307	-	-	-	-	-	(0.307)	(0.307)
Libraries Modernisation	Community Wealth Building	-	0.098	0.069	-	-	0.167	-	-	-	-	-	(0.167)	(0.167)
Mildmay Library	Community Wealth Building	0.095	0.755	-	-	-	0.850	-	-	-	-	-	(0.850)	(0.850)
Vorley Road Library	Community Wealth Building	0.010	1.128	2.261	1.727	0.247	5.373	-	-	-	-	-	(5.373)	(5.373)
Chapel Market	Community Wealth Building	1.101	-	-	-	-	1.101	(1.055)	(0.046)	-	-	-	-	(1.101)
Greenspaces - Barnard Park Renewal	Greener, Healthier Islington	1.200	2.415	-	-	-	3.615	-	(1.765)	-	-	-	(1.850)	(3.615)
Greenspaces - Bingfield Park (including Crumbles Castle legacy)	Greener, Healthier Islington	0.948	0.036	-	-	-	0.984	-	(0.663)	-	-	-	(0.321)	(0.984)
Greenspaces - Highbury Bandstand/Highbury Fields	Greener, Healthier Islington	0.085	1.377	-	-	-	1.462	-	(0.673)	-	-	-	(0.789)	(1.462)
Greenspaces - Park Improvements	Greener, Healthier Islington	-	-	-	-	-	-	-	-	-	-	-	-	-
Isledon Road Gardens	Greener, Healthier Islington	0.030	0.394	-	-	-	0.424	-	(0.424)	-	-	-	-	(0.424)
Wray Crescent Cricket Pavilion	Greener, Healthier Islington	0.080	1.475	-	-	-	1.555	(0.150)	(0.055)	-	-	-	(1.350)	(1.555)
29-33 Old Street	Community Wealth Building	-	4.000	-	-	-	4.000	-	-	-	-	-	(4.000)	(4.000)
Automated Public Toilets	Community Wealth Building	0.100	0.862	-	-	-	0.962	-	-	-	-	-	(0.962)	(0.962)

Appendix 5: Multi-Year Capital Programme

Scheme Title	Strategic Priority	Expenditure Budget						Funding						
		2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2027/28 - 2033/34 Budget	Total	Grant Funding	S106/ Local CIL	Strategic CIL	Capital Receipts	Revenue Contributions & Other	Borrowing	Total Funding
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Resident Experience	Community Wealth Building	0.330	-	-	-	-	0.330	-	-	-	-	-	(0.330)	(0.330)
Childcare Expansion	Child-Friendly Islington	-	0.245	-	-	-	0.245	(0.245)	-	-	-	-	-	(0.245)
Family Hub	Child-Friendly Islington	0.045	0.027	-	-	-	0.072	(0.072)	-	-	-	-	-	(0.072)
Newington Barrow Way Works	Community Wealth Building	0.234	4.079	-	-	-	4.313	(4.313)	-	-	-	-	-	(4.313)
UKSPF (shared prosperity fund)	Community Wealth Building	0.100	0.390	-	-	-	0.490	(0.490)	-	-	-	-	-	(0.490)
Community Wealth Building Total		15.954	42.219	20.052	24.784	18.986	121.995	(29.949)	(11.000)	(1.276)	-	-	(79.770)	(121.995)
Bunhill Energy Centre Phase 2	Community Wealth Building	0.796	-	-	-	-	0.796	-	-	-	-	-	(0.796)	(0.796)
Clerkenwell Green	Community Wealth Building	0.705	0.240	-	-	-	0.945	(0.093)	(1.084)	-	-	-	0.232	(0.945)
Corporate CCTV Upgrade	A Safe Place to Call Home	0.556	2.198	-	-	1.400	4.154	-	-	-	-	-	(4.154)	(4.154)
Energy - LED Lighting Upgrades		0	-	-	-	-	-	-	-	-	-	-	-	-
Energy - Retrofitting Existing Council Buildings		0	(0.000)	-	-	-	(0.000)	-	-	-	-	-	0.000	0.000
Energy - Solar Panels on Corporate Buildings		0	-	-	-	-	-	-	-	-	-	-	-	-
Energy - Decarbonisation Schemes	Greener, Healthier Islington	4.036	4.496	-	-	-	8.532	(3.032)	-	-	-	-	(5.500)	(8.532)
Extension of energy network to Highbury West incl Harvist Estate		0	-	-	-	-	-	-	-	-	-	-	-	-
External S106/CIL Schemes	Greener, Healthier Islington	0.404	-	-	-	-	0.404	-	(0.404)	-	-	-	(0.000)	(0.404)
Greening the Borough	Greener, Healthier Islington	0.400	0.760	-	-	-	1.160	-	-	-	-	-	(1.160)	(1.160)
GreenSCIES (New River Heat Network)	Greener, Healthier Islington	0.094	-	-	-	-	0.094	(0.094)	-	-	-	-	-	(0.094)
Greenspaces - 3G Football Pitch Replacement	Greener, Healthier Islington	-	-	-	0.781	-	0.781	-	-	-	-	-	(0.781)	(0.781)
Greenspaces - New River Walk	Greener, Healthier Islington	-	-	-	-	-	-	-	-	-	-	-	-	-
Highways - Highways	Community Wealth Building	1.536	1.513	1.513	1.513	11.104	17.179	(3.156)	-	-	-	-	(14.023)	(17.179)
Islington Heat Network		-	-	-	-	-	-	-	-	-	-	-	-	-
Leisure - Floodlight Upgrades	Greener, Healthier Islington	-	-	-	0.095	-	0.095	-	-	-	-	-	(0.095)	(0.095)
Leisure - Sobell Leisure Centre	Greener, Healthier Islington	0.428	-	-	-	-	0.428	-	-	-	-	-	(0.428)	(0.428)
Leisure - Strategic Provision	Greener, Healthier Islington	0.322	2.092	-	0.500	4.500	7.414	-	-	-	-	-	(7.414)	(7.414)
Leisure - Tufnell Park all-weather pitch	Greener, Healthier Islington	0.115	0.081	-	-	-	0.196	-	-	-	-	-	(0.196)	(0.196)
People Friendly Streets - Liveable Neighbourhoods, Low Traffic Neighbourhoods & School Streets	Greener, Healthier Islington	2.738	3.653	3.252	3.500	12.650	25.793	(0.370)	(0.396)	-	-	-	(25.027)	(25.793)
Public Realm - Fortune Street Area	Greener, Healthier Islington	0.164	0.364	-	-	-	0.528	-	(0.528)	-	-	-	-	(0.528)
Public Realm - Kings Square Shopping Area Public Space	Greener, Healthier Islington	0.045	0.395	-	-	-	0.440	-	(0.440)	-	-	-	-	(0.440)
Public Realm - Old Street/Clerkenwell Road	Greener, Healthier Islington	-	0.168	0.600	-	-	0.768	-	(0.018)	-	-	-	(0.750)	(0.768)
Public Realm - St Johns Street Public Realm Improvements	Greener, Healthier Islington	0.070	1.234	-	-	-	1.304	-	(1.304)	-	-	-	0.000	(1.304)
Recycling Site Improvement & Estate Recycling and Refuse Bin Storage	Greener, Healthier Islington	-	-	-	-	0.600	0.600	-	(0.600)	-	-	-	-	(0.600)
Street Lighting - LED upgrades	Greener, Healthier Islington	0.198	-	-	-	-	0.198	-	-	-	-	-	(0.198)	(0.198)
Traffic & Parking - Cycle Schemes	Greener, Healthier Islington	0.450	0.450	0.450	0.450	2.700	4.500	-	-	-	-	-	(4.500)	(4.500)

Appendix 5: Multi-Year Capital Programme

Scheme Title	Strategic Priority	Expenditure Budget						Funding						
		2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2027/28 - 2033/34 Budget	Total	Grant Funding	S106/ Local CIL	Strategic CIL	Capital Receipts	Revenue Contributions & Other	Borrowing	Total Funding
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Traffic & Parking - Electric Vehicle Charging Points	Greener, Healthier Islington	0.270	0.598	0.560	0.560	0.960	2.948	(1.293)	-	-	-	-	(1.655)	(2.948)
Traffic & Parking - Safety Schemes	Greener, Healthier Islington	0.455	0.500	0.500	0.500	3.000	4.955	-	-	-	-	-	(4.955)	(4.955)
Traffic & Parking - Traffic Enforcement/Parking	Greener, Healthier Islington	0.290	0.300	0.300	0.300	1.800	2.990	-	-	-	-	-	(2.990)	(2.990)
Parking - Extension of CPZ	Greener, Healthier Islington	-	1.085	-	-	-	1.085	-	-	-	-	-	(1.085)	(1.085)
Vehicle fleet electrification (infrastructure)	Greener, Healthier Islington	0.770	0.858	0.629	1.953	-	4.210	-	-	-	-	-	(4.210)	(4.210)
Vehicle Replacement	Greener, Healthier Islington	2.908	1.969	2.000	2.000	20.990	29.867	-	-	-	-	-	(29.867)	(29.867)
Mull Walk & Pritchard Court - Welfare facilities upgrade	Greener, Healthier Islington	0.052	-	-	-	-	0.052	-	-	-	-	-	(0.052)	(0.052)
People-friendly Streets borough-wide roll out - Camera enforcement	Greener, Healthier Islington	0.400	0.470	0.560	0.975	1.500	3.905	-	-	-	(2.930)	(0.975)	(3.905)	(3.905)
Food Waste Collection	Greener, Healthier Islington	-	1.100	-	-	-	1.100	(1.100)	-	-	-	-	-	(1.100)
Air Quality Programme	Greener, Healthier Islington	0.326	-	-	-	-	0.326	(0.326)	-	-	-	-	-	(0.326)
Bus Priority Delivery Portfolio	Greener, Healthier Islington	0.175	-	-	-	-	0.175	(0.175)	-	-	-	-	-	(0.175)
Corridors	Greener, Healthier Islington	0.073	-	-	-	-	0.073	(0.073)	-	-	-	-	-	(0.073)
Cycleways Network Delivery Programme	Greener, Healthier Islington	1.552	-	-	-	-	1.552	(1.552)	-	-	-	-	-	(1.552)
Cycling Parking	Greener, Healthier Islington	0.106	-	-	-	-	0.106	(0.106)	-	-	-	-	-	(0.106)
Sobell Leisure Centre	Greener, Healthier Islington	2.000	5.000	-	-	-	7.000	-	-	-	-	(6.022)	(0.978)	(7.000)
Ironmonger Row Baths	Greener, Healthier Islington	7.000	-	-	-	-	7.000	-	-	-	-	(6.593)	(0.407)	(7.000)
Refuse Vehicles	Greener, Healthier Islington	0.140	-	-	-	-	0.140	-	-	-	-	-	(0.140)	(0.140)
Decarbonisation - Grant Match Funding	Greener, Healthier Islington	-	12.852	-	-	-	12.852	-	-	-	-	-	(12.852)	(12.852)
Bunhill Heat Network Extension	Greener, Healthier Islington	0.141	1.313	-	-	-	1.454	(1.454)	-	-	-	-	-	(1.454)
Environment Total		29.714	43.689	10.364	13.127	61.204	158.098	(12.824)	(4.774)	-	-	(15.545)	(124.955)	(158.098)
Telfer House, EC1 - Current New Build	A Safe Place to Call Home	0.132	0.367	-	-	-	0.499	-	-	-	(0.499)	-	-	(0.499)
Moreland School/Kings Square - Current New Build	A Safe Place to Call Home	0.013	0.099	-	-	-	0.112	-	-	-	(0.112)	-	-	(0.112)
Elthorne & Sunken Pitch & Community Centre - Current New Build	A Safe Place to Call Home	2.375	4.744	0.242	-	-	7.361	-	-	-	(7.361)	-	-	(7.361)
Dixon Clark Court - Current New Build	A Safe Place to Call Home	1.227	0.197	-	-	-	1.424	-	-	-	(1.424)	-	-	(1.424)
Dovercourt Estate 1&2 - Current New Build	A Safe Place to Call Home	0.003	0.006	-	-	-	0.009	-	-	-	(0.009)	-	-	(0.009)
Crouch Hall Crt - Laundry/Hanley Crouch - Current New Build	A Safe Place to Call Home	0.014	0.047	-	-	-	0.061	-	-	-	(0.061)	-	-	(0.061)
173 Highbury Quadrant - Current New Build	A Safe Place to Call Home	0.283	0.790	-	-	-	1.073	-	-	-	(1.073)	-	-	(1.073)
Elmore & Lindsey - Current New Build	A Safe Place to Call Home	0.082	2.330	0.820	-	-	3.232	-	-	-	(3.232)	-	-	(3.232)
Finsbury Leisure Centre - Pipeline New Build	A Safe Place to Call Home	1.240	3.370	19.017	28.455	4.126	56.208	-	-	-	(56.208)	-	-	(56.208)
Vorley Road - Pipeline New Build	A Safe Place to Call Home	0.093	4.421	9.203	7.034	0.894	21.645	-	-	-	(21.645)	-	-	(21.645)
Bemerton South /Orkney Hse - Pipeline New Build	A Safe Place to Call Home	0.189	6.001	15.347	5.052	0.397	26.985	-	-	-	(26.985)	-	-	(26.985)
Housing General Fund Total		5.651	22.372	44.629	40.541	5.416	118.609	-	-	-	(118.609)	-	-	(118.609)
General Fund Total		51.319	108.280	75.045	78.452	85.606	398.702	(42.773)	(15.774)	(1.276)	(118.609)	(15.545)	(204.725)	(398.702)
Thriving Neighbourhoods Scheme	A Safe Place to Call Home	2.907	5.908	3.200	-	-	12.015	-	-	(12.015)	-	-	-	(12.015)
Major Works and Improvements	A Safe Place to Call Home	53.790	48.083	53.198	53.198	375.502	583.771	-	(4.228)	-	(87.404)	(385.306)	(106.833)	(583.771)
Andover Estate - Current New Build	A Safe Place to Call Home	11.130	4.991	-	-	-	16.121	-	-	-	(2.326)	(7.922)	(5.874)	(16.121)
Park View - Current New Build	A Safe Place to Call Home	6.833	8.705	1.231	0.350	-	17.120	-	-	-	(2.106)	(8.751)	(6.263)	(17.120)

Appendix 5: Multi-Year Capital Programme

Scheme Title	Strategic Priority	Expenditure Budget						Funding						
		2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2027/28 - 2033/34 Budget	Total	Grant Funding	S106/ Local CIL	Strategic CIL	Capital Receipts	Revenue Contributions & Other	Borrowing	Total Funding
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Telfer House, EC1 - Current New Build	A Safe Place to Call Home	0.776	0.524	-	-	-	1.301	-	-	-	(0.214)	(0.632)	(0.454)	(1.301)
Wedmore - Current New Build	A Safe Place to Call Home	0.143	0.080	-	-	-	0.223	-	-	-	(0.040)	(0.107)	(0.075)	(0.223)
Moreland School/Kings Square - Current New Build	A Safe Place to Call Home	0.030	0.225	-	-	-	0.255	-	-	-	(0.046)	(0.123)	(0.086)	(0.255)
Elthorne & Sunken Pitch & Community Centre - Current New Build	A Safe Place to Call Home	2.590	5.390	0.265	-	-	8.244	-	-	-	(0.862)	(4.231)	(3.151)	(8.244)
Dixon Clark Court - Current New Build	A Safe Place to Call Home	2.366	0.749	-	-	-	3.115	-	-	-	(0.500)	(1.517)	(1.098)	(3.115)
Charles Simmons House - Current New Build	A Safe Place to Call Home	0.608	0.152	-	-	-	0.759	-	-	-	(0.117)	(0.371)	(0.271)	(0.759)
Windsor Street Car Pk/Garages - Current New Build	A Safe Place to Call Home	4.175	(0.000)	-	-	-	4.175	-	-	-	(0.725)	(2.019)	(1.432)	(4.175)
Dovercourt Estate 1&2 - Current New Build	A Safe Place to Call Home	0.014	0.009	-	-	-	0.023	-	-	-	(0.004)	(0.011)	(0.008)	(0.023)
Beaumont Rise - Current New Build	A Safe Place to Call Home	1.941	5.628	-	-	-	7.569	-	-	-	(1.162)	(3.700)	(2.707)	(7.569)
173 Highbury Quadrant - Current New Build	A Safe Place to Call Home	0.652	1.530	-	-	-	2.181	-	-	-	(0.177)	(1.109)	(0.895)	(2.181)
Harvist Estate - Current New Build	A Safe Place to Call Home	0.630	12.928	-	-	-	13.558	-	-	-	(0.707)	(6.998)	(5.853)	(13.558)
Elmore & Lindsey - Current New Build	A Safe Place to Call Home	0.133	3.202	1.093	-	-	4.428	-	-	-	(0.359)	(2.629)	(1.440)	(4.428)
Redbrick Estate - Current New Build	A Safe Place to Call Home	(0.163)	-	-	-	-	(0.163)	-	-	-	0.030	0.078	0.055	0.163
Finsbury Leisure Centre - Pipeline New Build	A Safe Place to Call Home	1.672	3.081	19.606	29.336	4.253	57.947	-	-	-	(25.878)	(8.855)	(23.215)	(57.947)
Vorley Road - Pipeline New Build	A Safe Place to Call Home	0.477	4.296	9.729	7.436	0.944	22.881	-	-	-	(9.661)	(2.244)	(10.976)	(22.881)
Bemerton South /Orkney Hse - Pipeline New Build	A Safe Place to Call Home	0.537	8.059	21.316	7.017	0.551	37.479	-	-	-	(15.110)	(2.118)	(20.251)	(37.479)
Tier 2 Pipeline Schemes - Pipeline New Build	A Safe Place to Call Home	0.500	-	-	-	-	0.500	-	-	-	(0.247)	-	(0.253)	(0.500)
Property Acquisitions	A Safe Place to Call Home	46.237	154.798	-	-	-	201.035	(89.507)	-	-	-	-	(111.528)	(201.035)
HRA Total		137.978	268.337	109.637	97.336	381.250	994.538	(89.507)	(4.228)	(12.015)	(147.617)	(438.564)	(302.607)	(994.538)
Total Capital Programme		189.297	376.616	184.682	175.788	466.857	1,393.240	(132.280)	(20.002)	(13.291)	(266.226)	(454.109)	(507.332)	(1,393.240)

FORWARD PLAN OF KEY DECISIONS



ISLINGTON

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

FOR THE PERIOD TO THE EXECUTIVE MEETING ON 18 APRIL 2024 AND BEYOND

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Agenda Item D4

FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

FOR THE PERIOD TO THE EXECUTIVE MEETING ON 18 APRIL 2024 AND BEYOND

This document sets out key decisions to be taken by the Executive within the next 28 days, together with any key decisions by Committees of the Executive, individual Members of the Executive and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

It is likely that all or a part of each Executive meeting will be held in private and not open to the public. This may be because an appendix to an agenda item will be discussed which is likely to lead to the disclosure of exempt or confidential information. The items of business where this is likely to apply are indicated on the plan below.

If you wish to make representations about why those parts of the meeting should be open to the public, please contact Democratic Services at least ten clear days before the meeting.

The background documents (if any) specified for any agenda item below, will be available on the Democracy in Islington web pages, five clear days before the meeting, at this link - <http://democracy.islington.gov.uk/> - subject to any prohibition or restriction on their disclosure. Alternatively, please contact Democratic Services on telephone number 020 7527 3005/3184 or via e-mail to democracy@islington.gov.uk to request the documents.

If you wish to make representations to the Executive about an agenda item, please note that you will need to contact the Democratic Services Team on the above number at least 2 days before the meeting date to make your request.

Please note that the decision dates are indicative and occasionally subject to change. Please contact the Democratic Services Team if you wish to check the decision date for a particular item.

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

2. a decision to be made by the Chief Executive, Corporate Directors or the Director of Public Health to award contracts where the value of the contract is up to £2million revenue expenditure or £5million capital expenditure.

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	If all or part of the item is exempt or confidential this will be stated below and a reason given. If all the papers are publically accessible this column will say 'Open'.	Corporate Director/Head of Service Executive Member (including e-mail address)
1.	Quarterly budget monitoring	All Wards	Executive	14 March 2024	None	Open	David Hodgkinson David.hodgkinson@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
2.	Culture Strategy	All Wards	Executive	14 March 2024	None	Open	Raj Chand raj.chand@islington.gov.uk Councillor Roulin Khondoker, Executive Member for Equalities, Culture and Inclusion Roulin.Khondoker@islington.gov.uk
3.	Islington's New Council Homes Programme	All	Executive	14 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
4.	Procurement strategy: Mental Health Recovery Pathway	All Wards	Executive	14 March 2024	None	Open	John Everson john.everson@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
5.	Procurement strategy for Arboricultural Framework Agreement	All Wards	Executive	14 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Jed Young Jed.young@islington.gov.uk Councillor Rowena Champion, Executive Member for Environment, Air Quality and Transport rowena.champion@islington.gov.uk
6. Page 60	Bunhill Heat supply agreement with Berkeley Homes		Executive	14 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Rowena Champion, Executive Member for Environment, Air Quality and Transport rowena.champion@islington.gov.uk
7.	Procurement strategy for schools' catering	All Wards	Executive	14 March 2024	None	Open	Jon Abbey Jon.abbey@islington.gov.uk Councillor Michelline Safi-Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk

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	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
8.	Establishment of a Black Cultural Centre	All Wards	Executive	14 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Raj Chand raj.chand@islington.gov.uk Councillor Una O'Halloran, Executive Member for Homes and Communities Una.ohalloran@islington.gov.uk
9.	Final determination on the future of Blessed Sacrament RC Primary School	All Wards	Executive	14 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Jon Abbey Jon.abbey@islington.gov.uk Councillor Michelline Safi-Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk
10.	Contract award for Islington Violence Against Women and Girls services: Domestic Abuse Refuge service	All Wards	Corporate Director, Children and Young People	14 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Jon Abbey Jon.abbey@islington.gov.uk

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11.	Procurement strategy for fire safety works to street properties	All Wards	Acting Corporate Director of Homes and Neighbourhoods	20 March 2024	None	Open	Jed Young Jed.young@islington.gov.uk
12.	Contract award of Enforcement Agency Services for Council Tax/Business Rates	All	Corporate Director of Resources	20 March 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	David Hodgkinson David.hodgkinson@islington.gov.uk
13.	Contract award for Islington film service	All Wards	Corporate Director Community Engagement and Wellbeing	3 April 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Raj Chand raj.chand@islington.gov.uk
14.	Contract award for energy supply contracts	All Wards	Corporate Director Community Wealth Building	4 April 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs Stephen.biggs@islington.gov.uk

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FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
Page 63	15. Contract award for New River College main contractor		Corporate Director Community Wealth Building	5 April 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk
	16. Renewal of lease - Units 9 and 10 Bush Industrial Estate		Executive	18 April 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Santiago Bell-Bradford Santiago.bellbradford@islington.gov.uk
	Response of the Executive to Health and Care Scrutiny Committee - Health Inequalities and Covid-19	All Wards	Executive	18 April 2024	None	Open	Jonathan O'Sullivan Jonathan.O'Sullivan@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk

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	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
18.	Islington Boat Club Lease	All Wards	Executive	18 April 2024	None	Open	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
19. Page 64	Procurement strategy for multi-disciplinary consultants for capital works	All Wards	Executive	18 April 2024	None	Open	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
20.	Amalgamation of Duncombe and Montem Schools- consultation	All Wards	Executive	18 April 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Jon Abbey Jon.abbey@islington.gov.uk Councillor Michelline Safi-Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk

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21.	Public Health allocation of the Supplemental Substance Misuse Treatment and Recovery Grant 2024-2025	All Wards	Executive	18 April 2024	None	Open	Jonathan O'Sullivan Jonathan.O'Sullivan@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk
22.	Adult Carers' Strategy	All Wards	Executive	18 April 2024	None	Open	John Everson john.everson@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk
23.	Procurement strategy for fleet electric vehicle charging points	All Wards	Acting Corporate Director of Homes and Neighbourhoods	18 April 2024	None	Open	Jed Young Jed.young@islington.gov.uk

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24.	Proposal for spend of remaining Mayor's Fund (funding from Mayor of London to support children and families	All Wards	Executive	23 May 2024	None	Open	Jon Abbey Jon.abbey@islington.gov.uk Councillor Michelline Safi-Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk
25.	Executive response to 2022-23 Scrutiny Report: Adult Social Care Transformation	All Wards	Executive	23 May 2024	None	Open	John Everson john.everson@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk
26.	Good Neighbourhood Management Policy	All Wards	Executive	23 May 2024	None	Open	Jed Young Jed.young@islington.gov.uk Councillor Una O'Halloran, Executive Member for Homes and Communities una.o'halloran@islington.gov.uk

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27.	Proposal for Phases 3 and 4 of the School Organisation Plan	All Wards	Executive	23 May 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Jon Abbey Jon.abbey@islington.gov.uk Councillor Michelline Safi-Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk
28.	Adopting the People-Friendly Streets individual exemption policy	All Wards	Executive	23 May 2024	None	Open	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Rowena Champion, Executive Member for Environment, Air Quality and Transport rowena.champion@islington.gov.uk
29.	Letting of land in Beaumont Rise to the Sunnyside Community Garden Association		Executive	23 May 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk

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30.	Contract award for Beaumont Rise Mental Health supported accommodation care and support service	All Wards	Executive	23 May 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	John Everson john.everson@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk
31.	Contract award for decarbonisation works at Archway Leisure Centre	All Wards	Corporate Director Community Wealth Building	3 June 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk
32.	Strategic Asset Management Plan	n/a	Executive	27 June 2024	None	Open	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk

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	33. Budget monitoring 2023/24 provisional outturn	All Wards	Executive	27 June 2024	None	Open	David Hodgkinson David.hodgkinson@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
Page 69	34. Finsbury Leisure Centre Redevelopment	All Wards	Executive	27 June 2024	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
	35. Procurement strategy for Young People's Supported Accommodation Pathway - 16-25 years	All Wards	Executive	27 June 2024	None	Open	John Everson, john.everson@islington.gov.uk , Jon Abbey Jon.abbey@islington.gov.uk Councillor Michelline Safi-Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk

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36.	Housing Repairs and Maintenance Policy	All Wards	Executive	27 June 2024	None	Open	Jed Young Jed.young@islington.gov.uk Councillor Una O'Halloran, Executive Member for Homes and Communities una.o'halloran@islington.gov.uk
37.	Quarterly budget monitoring	All Wards	Executive	5 September 2024	None	Open	David Hodgkinson David.hodgkinson@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk
38.	Quarterly budget monitoring	All Wards	Executive	28 November 2024	None	Open	David Hodgkinson David.hodgkinson@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Finance, Planning and Performance diarmaid.ward@islington.gov.uk

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Membership of the Executive:

Councillors:

Portfolio

Kaya Comer-Schwartz	Leader
Santiago Bell-Bradford	Executive Member for Inclusive Economy and Jobs
Rowena Champion	Executive Member for Environment, Air Quality & Transport
Paulin Khondoker	Executive Member for Equalities, Culture & Inclusion
Michelline Safi Ngongo	Executive Member for Children, Young People & Families
Una O'Halloran	Executive Member for Homes and Communities
Nurullah Turan	Executive Member for Health and Social Care
Diarmaid Ward	Executive Member for Finance, Planning and Performance
John Woolf	Executive Member for Community Safety

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SCRUTINY REVIEWS IN PROGRESS

SCRUTINY REVIEWS 2023/24						
SCRUTINY REVIEW	COMMITTEE	SID approval	DATE SUBMITTED/DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3 months after submission to Executive)	RESPONSE TO RECOMMENDATIONS SUBMITTED TO EXECUTIVE	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE
The Children's Workforce	Children's Services	19-Jul-23	Review ongoing - TBC	TBC	TBC	TBC
Active Travel	Environment and Regeneration	17-Oct-23	Review ongoing - TBC	TBC	TBC	TBC
Access to Health and Care Services	Health and Care	05-Sep-23	Review ongoing - TBC	TBC	TBC	TBC
New Build Homes	Housing	17-Jul-23	Review ongoing - TBC	TBC	TBC	TBC
Complex ASB	Policy and Performance	24-Jul-23	Review ongoing - TBC	TBC	TBC	TBC
SCRUTINY REVIEWS 2022/23						
Visibility of Children (school attendance, NEET, children's voice in decision-making, etc)	Children's Services	08-Sep-22	Sep-23	Dec-23	TBC	
Net Zero Carbon 2030 strategy focusing on the Circular Economy and Green Jobs	Environment and Regeneration	21-Jul-22	Nov-23	Feb-24	Feb-24	
Transformation in Adult Social Care	Health and Care	04-Oct-22	Nov-23	Feb-24	May 24 TBC	
Strategic Review of Overcrowding in Islington	Housing	22-Sep-22	Jan-24	Mar-24	TBC	
Cost of Living Crisis	Policy and Performance	25-Jul-22	Nov-23	Feb-24	TBC	
SCRUTINY REVIEWS 2021/22						
SCRUTINY REVIEW	COMMITTEE	SID approval	DATE SUBMITTED/DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3 months after submission to Executive)	RESPONSE TO RECOMMENDATIONS SUBMITTED TO EXECUTIVE	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE
Overview of the Council's 2030 Net Zero Carbon Programme	Environment and Regeneration	Jun-21	21-Apr-22	Sep-22	Mar-23	Apr-24
Waste Management (informal working group)	Environment and Regeneration	N/A	This was incorporated into the above report.			
Preparing for the end of PFI2 in 2022	Housing Scrutiny Committee	Jul-21	21-Apr-22	Jul-22	Jul-22	May-23
Communal Heating (mini review)	Housing Scrutiny Committee	Jul-21	21-Apr-22	Jul-22	Jul-22	Apr-24
Health Inequalities in the light of the Covid 19 Pandemic	Health and Care Scrutiny Committee	Oct-21	09-Jun-22	Sep-22	TBC	TBC
Special Educational Needs	Children's Services Scrutiny	2021	01-Sep-22	Dec-22	May-23	Feb-24
Employment, Business and Economy/Financial Effects on Council – COVID (main topic)	Policy and Performance	Jul-21	09-Jun-22	Sep-22	Mar-23	Feb-24
Performance Management and Development (informal working group)	Policy and Performance	Jul-21	09-Jun-22	Sep-22	Mar-23	Jun-24

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POLICY AND PERFORMANCE SCRUTINY COMMITTEE

WORK PLAN 2023-24

8 June 2023 (agenda publication: 31 May)

- Update from the Metropolitan Police
- Draft Workforce Strategy 2023-26
- Membership and Terms of Reference 2023-24
- Selection of Scrutiny Topic 2023-24
- Proposed Work Plan 2023-24
-

24 July 2023 (agenda publication: 14 July)

- Update on Complaints Performance
- Corporate Performance Q4 2022-23
- Budget Outturn 2022-23
- Cost of Living Crisis Scrutiny Review Final Report
- Scrutiny Review – Approval of Scrutiny Initiation Document

21 September 2023 (agenda publication 13 September)

- Annual Presentation – Leader of the Council
- ASB Scrutiny Review – Evidence
- Budget Monitor – Q1 2023-24
 - o Budget Outturn 2022-23 also included

2 November 2023 (agenda publication 25 October)

- Voluntary and Community Sector Annual Report
- Corporate Performance – Q1 2023-24
- ASB Scrutiny Review – Evidence

11 December 2023 (agenda publication 1 December)

- Annual Presentation – Executive Member for Equalities, Culture and Inclusion
- Budget Monitor – Q2 2023-24
- ASB Scrutiny Review – Evidence
- Deep Dive on Sickness Absence
- LGSCO Annual Report

18 January 2024 (agenda publication 10 January)

- Scrutiny of Budget Proposals
- Corporate Performance – Q2 2023-24
- Annual Presentation – Executive Member for Finance, Planning and Performance

22 February 2024 (agenda publication 14 February)

- ASB Scrutiny Review - Evidence
- 12 Month Update – Scrutiny Review of Covid-19, impact on Council Finances and local businesses (*rescheduled from January 2024*)
- Update on Resident Experience Programme (*rescheduled from January 2024*)

26 March 2024 (agenda publication 18 March)

- Budget Monitor – Q3 2023-24
- Draft Recommendations of ASB Scrutiny Review
- Review of the council's scrutiny function – outcomes

25 April 2024 (agenda publication 17 April)

- Crime and Disorder Scrutiny – Metropolitan Police to attend (TBC)
- Annual Presentation – Executive Member for Community Safety
- Update on Council Transformation Projects (*rescheduled from March 2024*)
- Corporate Performance – Q3 2023-24
- ASB Scrutiny Review – Approval of Report
- Scrutiny in Islington Annual Report

1st meeting of 2024-25

- Agree work plan and selection of scrutiny topic
- Performance Management Working Group – 12 Month Report Back
- 12 Month Update – Scrutiny Review of Cost of Living Crisis